

ITEM 1
COVER PAGE

PART 2A OF FORM ADV: FIRM BROCHURE

PERSHING SQUARE GP, LLC

March 2022

Pershing Square GP, LLC
787 Eleventh Avenue, 9th Floor
New York, New York 10019
Tel: 212-813-3700
Fax: 212-286-1133

This brochure provides information about the qualifications and business practices of Pershing Square GP, LLC (the “Adviser”). If you have any questions about the contents of this brochure, please contact us at 212-813-3700 or pscmcompliance@persq.com. The information in this brochure has not been approved or verified by the United States Securities and Exchange Commission (the “SEC”) or by any state securities authority.

The Adviser is registered as an investment adviser with the SEC. Registration with the SEC or with any state securities authority does not imply any level of skill or training.

Additional information about the Adviser also is available on the SEC’s website at www.adviserinfo.sec.gov.

ITEM 2

MATERIAL CHANGES

The Adviser is required to identify and discuss any material changes made to its brochure since the last annual update. There are no material changes to report. However, clients and prospective clients should review this brochure carefully. If the Adviser makes any material changes to its brochure, this section will be revised to include a summary of these changes.

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ITEM 4

ADVISORY BUSINESS

A. General Description of Advisory Firm.

The Adviser, Pershing Square GP, LLC, a Delaware limited liability company, commenced operations in 2004 and has its office in New York, New York. William A. Ackman, as the managing member and principal owner of the Adviser, controls the Adviser. Mr. Ackman has ultimate responsibility for the management, the operations and the investment decisions made by the Adviser.

B. Description of Advisory Services.

1. Advisory Services

The Adviser serves as the general partner for Pershing Square, L.P. (“PS LP”), an investment partnership organized under the laws of Delaware (together with any fund sharing substantially similar investment objectives, policies and strategies for which the Adviser may serve as general partner from time to time, the “Funds”). Pershing Square Capital Management, L.P., a Delaware limited partnership affiliated with the Adviser and ultimately controlled by Mr. Ackman, serves as the management company (the “Management Company” and together with the Adviser, the “Pershing Square Advisers”) of the Fund. The interests in PS LP are offered on a private placement basis, in compliance with the exemption provided by Section 3(c)(7) of the Investment Company Act of 1940, as amended (the “Company Act”), to persons who are “accredited investors” as defined under the Securities Act of 1933, as amended (the “Securities Act”), and “qualified purchasers” (or “knowledgeable employees”) as defined under the Company Act, and subject to other conditions that are set forth in the offering documents for the Funds.

The Management Company is also the investment adviser to Pershing Square International, Ltd., an investment fund organized under the laws of the Cayman Islands (“PS Ltd”), and Pershing Square Holdings, Ltd., an investment fund organized under the laws of Guernsey (“PSH” and collectively with PS Ltd and the Funds, the “Affiliated Funds”). The Affiliated Funds generally implement substantially similar investment objectives, policies and strategies. Shares in PS Ltd are offered on a private placement basis to investors that are not “U.S. Persons,” as defined under Regulation S of the Securities Act, and U.S. investors that are “accredited investors” and “qualified purchasers,” and subject to other conditions that are set forth in the offering documents for PS Ltd. Shares of PSH are traded on Euronext Amsterdam and the Main Market of the London Stock Exchange.

The Adviser and/or the Management Company may, from time to time, serve as the general partner or investment adviser or management company for additional funds or products, which may invest alongside the Funds (the “Other Products”).

As used herein, the term “client” generally refers to each of the Funds.

This brochure generally includes information about the Adviser and its relationships with its clients and affiliates. While much of this brochure applies to all of those clients and affiliates, there is information included herein that only applies to specific clients or affiliates.

2. Investment Strategies and Types of Investments

The descriptions set forth in this brochure of specific advisory services that the Adviser offers to clients, and investment strategies pursued and investments made by the Adviser on behalf of its clients, should not be understood to limit in any way the Adviser's investment activities. The Adviser may offer any advisory services, engage in any investment strategy and make any investment, including any not described in this brochure, that the Adviser considers appropriate, subject to each client's investment objectives and guidelines. The investment strategies the Adviser pursues are speculative and entail substantial risks. Clients should be prepared to bear a substantial loss of capital. There can be no assurance that the investment objectives of any client will be achieved.

In seeking to achieve the Funds' objectives, the Pershing Square Advisers may use any investment strategy, long or short, in the global marketplace that they believe will enhance overall performance and, except as described in the Funds' offering documents, there are no restrictions on the securities or other financial instruments that may be used by the Funds. The Funds are authorized and are expected to invest in long and short positions in equity or debt securities of U.S. and non-U.S. issuers (including securities convertible into equity or debt securities); distressed securities, rights, options and warrants; bonds, notes and equity and debt indices; swaps (including equity, foreign exchange, interest rate, commodity and credit-default swaps), swaptions, and other derivatives; instruments such as futures contracts, foreign currency, forward contracts on stock indices and structured equity or fixed-income products (including without limitation, asset-backed securities, mortgage-backed securities, mezzanine loans, commercial loans, mortgages and bank debt); exchange-traded funds; and any other financial instruments that the Pershing Square Advisers believe will achieve the Funds' investment objectives. The Funds' investments may include both publicly traded and privately placed securities of public issuers, as well as publicly traded securities of private issuers. The Funds also may invest in securities sold pursuant to initial public offerings. Investments in options on financial indices may be used to establish or increase long or short positions or to hedge the Funds' investments.

The Funds have no overarching strategy or asset allocation model that specifies what percentage of their portfolios should be invested in each investment category. Rather, cash, cash equivalents, and/or securities issued by the U.S. Department of the Treasury ("U.S. Treasuries") are generally the default investment choices for the Funds until the Pershing Square Advisers identify new investment opportunities. The Funds' allocation among different investment categories is a function of their potential risk and reward compared with available opportunities in the marketplace. Accordingly, the Funds may hold significant cash balances on an ongoing basis.

The Funds will not make an initial investment in the equity of companies whose securities are not publicly traded (*i.e.*, private equity), but, as described above, may invest in

privately placed securities of public issuers and publicly traded securities of private issuers. Notwithstanding the foregoing, it is possible that, in limited circumstances, public companies in which the Funds have invested may later be taken private and the Funds may make additional investments in the equity or debt of such companies. The Funds may make investments in the debt securities of a private company, *provided* that there is an observable market price for such debt securities.

As part of the Funds' investment program, the Pershing Square Advisers intend to concentrate the Funds' assets in a relatively limited number of investments because the Pershing Square Advisers believe that (1) there are a limited number of attractive investments available in the marketplace at any one time, and (2) investing in a relatively modest number of attractive investments about which it has detailed knowledge provides a better opportunity to deliver superior risk-adjusted returns when compared with a large diversified portfolio of investments it can know less well. As a result, the Pershing Square Advisers intend to invest the substantial majority of the Funds' capital in typically 8 to 12 core investments.

The Pershing Square Advisers generally do not believe in the use of a material amount of margin leverage because of the potential risk of forced sales at inferior prices in the event of short-term declines in security prices in a margined portfolio. In certain circumstances, the Funds may use derivatives, including equity options, in order to obtain security-specific, non-recourse leverage in an effort to reduce the capital commitment to a specific investment, while potentially enhancing the returns on the capital invested in that investment, or for other reasons. The Funds may also use derivatives, such as equity and credit derivatives and put options, to achieve a synthetic short position in a company without exposing the Funds to some of the typical risks of short selling which include the possibility of unlimited losses and the risks associated with maintaining a stock borrow. The Funds generally do not use total return swaps to obtain leverage, but rather to manage regulatory, tax, legal or other issues. However, depending on the investment strategies employed by the Funds and specific market opportunities, the Funds may use other derivatives for leverage.

The Management Company formed Pershing Square Tontine Holdings, Ltd. ("PSTH"), a Delaware corporation, which is a blank check company formed for the purpose of effecting a merger, capital stock exchange, asset acquisition, stock purchase, reorganization or similar business combination with one or more businesses. PSTH filed its Form S-1 Registration Statement with the SEC on July 20, 2020 and subsequently had its initial public offering on July 22, 2020, raising gross proceeds of \$4 billion in the form of units comprising one share of Class A common stock and one-ninth of a redeemable warrant. The Affiliated Funds wholly own Pershing Square TH Sponsor, LLC ("PSTH Sponsor"), a Delaware limited liability company, and thus are the only source of funding for PSTH Sponsor. The Management Company is a non-member manager of PSTH Sponsor and PSTH Sponsor is the sponsor entity for PSTH.

The Management Company also formed Pershing Square SPARC Holdings, Ltd. ("SPARC"), a Delaware corporation, for the purpose of effecting a merger, capital stock exchange, asset acquisition, stock purchase, reorganization or similar business combination with one or more businesses. SPARC filed its Form S-1 Registration Statement with the SEC on November 26, 2021. The Affiliated Funds wholly own Pershing Square SPARC Sponsor, LLC

(“SPARC Sponsor”), a Delaware limited liability company, and thus are the only source of funding for SPARC Sponsor. SPARC Sponsor is an affiliate of the Management Company and of PSTH. The Management Company is a non-member manager of SPARC Sponsor and SPARC Sponsor is the sponsor entity for SPARC. SPARC will not raise capital from public investors and instead intends to distribute, at no cost, subscription warrants to purchase SPARC shares at a future date (such subscription warrants, “SPARs”). SPARs are a novel security with unique features, which SPARC proposes to list and trade on the New York Stock Exchange (the “NYSE”). The listing and trading of SPARs will require the SEC to approve a new listing rule submitted by the NYSE permitting the listing and trading of subscription warrants by acquisition companies. There can be no assurance that a listing rule permitting the listing and trading of SPARs will be approved, or that SPARC will be ultimately effectuated.

C. Availability of Customized Services for Individual Clients.

The Pershing Square Advisers intend for the Funds and Other Products sharing a similar investment strategy (if any) to generally hold, to the extent practicable, similar securities and other financial instruments on a proportionate basis relative to each Fund’s or Other Product’s respective Adjusted Net Asset Values (as defined in Item 11.B.1. (*Cross Trades*) below), although, due to liquidity needs and tax, regulatory and other considerations, the Funds’ and any such Other Products’ investments may differ significantly. Adjusted Net Asset Value may also vary over time as a result of capital appreciation, negative returns, subscriptions or redemptions (where applicable), among other factors.

D. Regulatory Assets Under Management.

The Adviser managed approximately \$1,388,036,603 as of March 1, 2022 on a discretionary basis. As of March 1, 2022, the Adviser does not manage any assets on a non-discretionary basis.

ITEM 5

FEES AND COMPENSATION

A. Advisory Fees and Compensation.

1. PS LP

The fees applicable to PS LP are set forth in detail in its offering document. A brief summary of these fees is provided below. Neither the Adviser nor the Management Company receive any fees from PSTH, PSTH Sponsor, SPARC, or SPARC Sponsor.

Management Fee

The Management Company generally is paid quarterly a management fee equal to 0.375% (1.5% on an annual basis) of the net asset value (before any accrued performance fee) of the capital accounts relating to each limited partner, payable in advance at the beginning of each quarter and prorated for any partial quarter. The Management Company may waive the management fee with respect to the capital accounts of members, partners, officers, managers, employees or affiliates of the Management Company or the Adviser or other limited partners in the Management Company's sole discretion.

Performance Allocation

On January 1, 2017, PS LP offered a new tranche of limited partnership interests (the "Tranche G Interests") which have equal rights and privileges as the limited partnership interests existing as of that date (the "Existing Interests"), except as otherwise described in PS LP's offering memorandum, as the same may be supplemented from time to time. Capital accounts established in connection with the purchase of Tranche G Interests are referred to herein as "Tranche G capital accounts". For the avoidance of doubt, except as otherwise described herein, all references to "interests" and "capital accounts" of PS LP will include the Tranche G interests and the Tranche G capital accounts, as the context requires.

Existing Interests

The Adviser is generally entitled to be allocated from each capital account that relates to an Existing Interest an annual performance allocation equal to 20% of the increase in the net asset value (after reduction for the management fee and the balance of such capital account's loss recovery account), if any, of such capital account (adjusted for redemptions).

Tranche G Interests

At the end of each "Tranche G performance calculation period" (as defined below) the Adviser is generally entitled to be allocated from each Tranche G capital account an annual performance allocation equal to 30% of the amount by which the "Tranche G return amount" (as defined below) of such Tranche G capital account exceeds the "Tranche G hurdle amount" (as defined below) of such Tranche G capital account.

The “Tranche G return amount” is the increase in the net asset value, if any, of such Tranche G capital account during a Tranche G performance calculation period (after reduction for the management fee and the balance of such Tranche G capital account’s loss recovery account). The Tranche G return amount will be adjusted for any Tranche G Interests redeemed during such Tranche G performance calculation period.

The “Tranche G hurdle amount” is an amount that is equal to a 5% annualized return on the net asset value of such Tranche G capital account at the beginning of such Tranche G performance calculation period. The Tranche G hurdle amount will be calculated separately for each Tranche G performance calculation period on a linear basis taking into account twelve (12) equal calendar months and will be neither cumulative nor compounded from one Tranche G performance calculation period to a subsequent Tranche G performance calculation period. The Tranche G hurdle amount will be prorated with respect to (i) any Tranche G Interest established on dates other than the first day of a calendar year and (ii) any Tranche G Interest redeemed on dates other than the last day of a calendar year, in each case, based on the actual number of months in the applicable calendar year that such Tranche G capital account exists.

The initial “Tranche G performance calculation period” with respect to any Tranche G capital account is the period beginning on the date such Tranche G capital account is established. Subsequent Tranche G performance calculation periods with respect to any such Tranche G capital account will begin on the first day of each subsequent calendar year following the initial Tranche G performance calculation period. Each Tranche G performance calculation period will end on the earlier of (i) December 31 of each year and (ii) a redemption date during such year but only with respect to Tranche G Interests redeemed as of such redemption date.

General

The performance allocation is calculated based on both realized gains and losses and unrealized appreciation and depreciation of securities held in PS LP’s portfolio. Generally, any decrease in the net asset value in a fiscal year allocated to any limited partner’s capital account is carried forward in a “loss recovery account” so that no performance allocation is charged to that capital account unless the losses have been recouped, subject to various adjustments.

The Adviser may waive the performance allocation with respect to the capital accounts of members, partners, officers, managers, employees or affiliates of the Management Company or the Adviser or other limited partners in the Adviser’s sole discretion.

2. Other Products

The Adviser or the Management Company may offer Other Products, including co-investment opportunities alongside the Funds, to third parties selected by the Adviser or the Management Company in their sole discretion, including, without limitation, certain existing investors of the Funds and/or the existing Other Products. Co-investment opportunities may be made available through limited partnerships, limited liability companies or other special-purpose entities formed to make such investments. The Adviser and its affiliates may charge higher or lower management fees and/or performance-based compensation (which may or may not be

different than the fees and/or compensation charged to the Funds and/or existing Other Products) in respect of such Other Products. An Other Product may be subject to terms that create different incentives for the Pershing Square Advisers or their affiliates (for example, by virtue of the general partner having a larger performance allocation or a greater direct economic interest in an Other Product).

See Item 11 for information regarding the allocation of trades and investment opportunities between the Funds and Other Products and Item 5.C. for the allocation of expenses related to co-investment opportunities.

B. Payment of Fees.

Fees and compensation paid to the Adviser or its affiliates by the Funds are generally deducted from the assets of the Funds. As discussed above, management fees are generally deducted on a quarterly basis and performance compensation is generally deducted on an annual basis.

C. Additional Fees and Expenses.

Each Fund bears its share of fees and expenses determined to be allocable to such Fund by the Pershing Square Advisers, including, without limitation, accounting, auditing, entity-level taxes imposed on or with respect to a Fund without regard to the status or attributes of such Fund's investors (other than entity-level taxes or "imputed underpayments" imposed under Section 6225 of the U.S. Internal Revenue Code of 1986, as amended (or any similar state or local law)) and tax preparation fees and expenses, legal fees and expenses (including fees and expenses relating to regulatory filings made in connection with each Fund's business, indemnification expenses and fees, expenses, fines, penalties, damages or settlements relating to or arising out of regulatory or similar investigations, inquiries and "sweeps" and pending, threatened and future litigation arising out of the Funds' investments), professional fees and expenses (including fees and expenses of investment bankers, appraisers, public and government relations firms and other consultants and experts), investment-related fees and expenses whether or not such investments are consummated (including (i) fees and expenses associated with investment research and due diligence, (ii) fees and expenses (including travel and lodging expenses) associated with activist campaigns (both long and short) such as fees and expenses related to event hosting and production, public presentations, creating and maintaining informational websites and engaging in online campaigns including via social media, public relations, public affairs and government relations, forensic and other analyses and investigations, proxy contests, solicitations and tender offers, and compensation, indemnification and other fees and expenses of any nominees proposed by the Pershing Square Advisers as directors or executives of portfolio companies and/or (iii) fees and expenses (including travel and lodging expenses) relating to unaffiliated advisers, consultants and finders and/or introducers relating to investments and/or prospective investments), printing and postage expenses, brokerage fees and commissions, fees and expenses relating to short sales (including dividend and stock borrowing expenses), clearing and settlement charges, custodial fees, bank service fees, margin and other interest expense and transaction fees, filing and registration fees (e.g., "blue sky" and corporate

filing fees and expenses), insurance fees and expenses, initial offering and organizational expenses and on-going offering expenses, the management fee, the performance allocation and payments for custody of each Fund's assets and for the performance of administrative services, and other Fund fees and expenses as approved by the Adviser.

Examples of fees and expenses not explicitly listed above that the Pershing Square Advisers are entitled to incur on behalf of a Fund are: (i) fees and expenses (including fees and expenses of accountants and other advisers) of preparing, creating, printing, copying and distributing financial statements, tax returns, financial information and reports to a Fund's investors, and schedules K-1, (ii) with respect to a Fund's indemnification obligations (including any advancements relating to indemnification), any fees, expenses and other costs related to any settlement, litigation, proceeding, arbitration and investigation (collectively, "litigation") and/or threatened litigation arising out of or in connection with current and past investments (including litigation alleging violations of laws, regulations, breach of contract or tort), subject to any limitations set forth in a Fund's organizational documents (iii) fees and expenses relating to representation by the tax matters partner or the partnership representative, as applicable, of a Fund and its partners, and fees and expenses incurred in connection with compliance with FATCA (or any similar reporting and/or withholding regimes in any jurisdiction), (iv) fees and expenses relating to regulatory and self-regulatory organization filings and compliance pertaining to a Fund's business and activities, investments or prospective investments including Form PF, Hart-Scott-Rodino, exchange filings and other similar filings, including fees and expenses incurred as a result of failing to make such filings, subject to any limitations set forth in a Fund's organizational documents, (v) with respect to investment related fees and expenses, fees and expenses relating to newswire, quotation equipment and services, market data services, third-party providers of research, publications, periodicals, subscriptions and database services, data processing and computer software expenses, due diligence, providers of specialized data and/or analysis related to companies, sectors or asset classes in which a Fund had made or intends to make an investment, and fees and expenses incurred in the formation, maintenance and liquidation of any special purpose vehicles formed to effect or facilitate the acquisition of any investment, (vi) production, preparation and dissemination of any letters or other communications with respect to plans and proposals regarding the management, ownership, business and capital structure of any portfolio company or prospective investment and compensation, indemnification and other expenses of any nominees proposed by the Pershing Square Advisers as directors or executives of portfolio companies and related expenses (such as all costs incurred in connection with identifying and recruiting directors to serve on the board of a portfolio company, proxy solicitors, public relations experts and fees and expenses associated with "white papers"), (vii) advisory, finders and/or introducers and other professional fees and expenses relating to investments and/or prospective investments, and/or performance-based fees and allocations, in the form of cash, options, warrants, stock, stock appreciation rights or otherwise and irrespective of whether (A) there is a contractual obligation to pay such fees and expenses or (B) such third parties are engaged by a Fund and/or its affiliates in a dedicated or exclusive capacity, (viii) fees and expenses of pricing services, valuation firms and financial modeling tools and services, (ix) fees and expenses relating to directors' and officers' liability insurance, errors and omissions insurance and other similar policies for the benefit of a Fund, (x) fees and expenses related to the maintenance of a Fund's registered office and registered agent, (xi) fees and expenses in connection with a Fund's admission of new investors, including the

cost of updating a Fund's offering memorandum and other relevant documents, the negotiation of side letters and other related costs, (xii) wind-up and liquidation fees and expenses, and (xiii) other fees and expenses related to a Fund similar in type and nature to the fees and expenses described in (i) to (xii) above.

Further examples of fees and expenses not explicitly listed above that may be approved by the Adviser include payments or contributions to lobbying or not-for-profit organizations, which payments or contributions are expected to benefit a specific investment, the investment program or the operations or business of the Funds.

It is impossible to anticipate all possible fees and expenses to be borne by the Funds and the foregoing list of fees and expenses is not exhaustive. Investors should expect that certain other fees and expenses may be borne by the Funds from time to time.

When determining the allocation of fees and expenses, the Pershing Square Advisers endeavor to allocate such fees and expenses on a fair and equitable basis and only charges expenses to, and allocates expenses among, clients to the extent permitted under the client's governing documents. However, such determinations are inherently subjective and may give rise to conflicts of interest (i) between the Affiliated Funds and/or the Other Products, on the one hand, and the Management Company, who might otherwise bear such fees and expenses, on the other hand and (ii) among the Affiliated Funds and/or Other Products. The Pershing Square Advisers' conflicts committee generally reviews guidelines for allocations of fees and expenses used by the Pershing Square Advisers.

In order to allocate fees and expenses, the Pershing Square Advisers first determine whether such fees and expenses are attributable to the Affiliated Funds and/or the Other Products and, therefore, are to be borne by such Affiliated Funds and/or Other Products or whether such fees and expenses are attributable to the Management Company and, therefore, are to be borne by the Management Company. In certain circumstances, the Pershing Square Advisers may determine that an expense is to be shared by the Management Company and the Affiliated Funds and/or Other Products.

With respect to fees and expenses determined to be attributable to the Affiliated Funds and/or the Other Products (as opposed to fees and expenses attributable to the Management Company), generally, each Affiliated Fund or Other Product will bear its own operating and other fees and expenses. If any fees and expenses are incurred for the account of more than one Affiliated Fund or Other Product, the Pershing Square Advisers will allocate such fees and expenses among such Affiliated Funds and/or Other Products as described below or in such other manner as the Pershing Square Advisers consider fair and equitable. Certain fees and expenses allocated to more than one Affiliated Fund or Other Product may be allocated on a pro rata basis based on the month-end net asset value of each participating account (such as certain regulatory filings) or based on each account's month-end pro rata share of an investment (such as where an expense has been incurred in connection with a particular investment that is in the account's portfolio at such time). Where appropriate, other fees and expenses may be divided equally among such Affiliated Funds and/or Other Product regardless of their relative net asset values.

Expenses related to portfolio investments that the Affiliated Funds and/or Other Products used to hold but which are no longer in their portfolio are generally allocated among all participating accounts *pro rata* based on the month-end net asset value of each account preceding the payment date of the relevant invoice, except that to the extent the expense has been previously accrued for, the accrual will be reduced by the invoice amount. The Affiliated Funds and/or Other Products will not be responsible for expenses related to investments they did not hold.

Generally, Other Products will bear their own operating and other fees and expenses and will bear their *pro rata* share of fees and expenses related to the relevant investment opportunity. However, Other Products will not be allocated fees and expenses related to general research, public relations and government relations, as well as other general fees and expenses that do not relate to the Other Product or the relevant investment opportunity. Investors in new Other Products, including the Affiliated Funds, will generally bear their proportionate share of fees and expenses related to such Other Product based on the size of the investment made by such investor, unless the allocation would cause the investor to incur the expense twice.

In accordance with accounting guidelines, certain expenses may be accrued for prior to receiving an invoice, in which case the expenses will be reflected on the books of the applicable Affiliated Funds as expenses payable and will generally be allocated among the Affiliated Funds based on each Affiliated Fund's net asset value or share of the relevant investment, as applicable, at the time of the accrual. Where permitted by accounting guidelines, certain expenses (such as expenses incurred in connection with a bond issuance or organizational expenses) may be amortized, in which case the expense will be incurred throughout the life of the bond or the entity, as applicable.

See Item 12 for information regarding the Adviser's brokerage practices.

D. Additional Compensation and Conflicts of Interest.

Neither the Adviser nor any of its supervised persons accepts compensation (*e.g.*, brokerage commissions) for the sale of securities or other investment products.

ITEM 6
PERFORMANCE-BASED FEES AND SIDE-BY-SIDE MANAGEMENT

The Adviser accepts performance-based compensation from PS LP. The Management Company and/or its affiliates accept performance-based compensation from the Affiliated Funds but not from certain Other Products which do not pay performance-based compensation. In addition, as compared to the Funds, the Management Company charges a lower performance fee to PSH, and the Pershing Square Advisers and their affiliates may charge higher or lower management fees or performance fees/allocation to Other Products. As a result, the Pershing Square Advisers and their affiliates may have an incentive to allocate limited investment opportunities to the clients or Other Products from which the greatest performance-based fees may be earned. The Pershing Square Advisers have an allocation policy that addresses these conflicts of interest, and it is described in Item 11 herein.

ITEM 7

TYPES OF CLIENTS

As noted above, the Adviser provides advice to the Funds, which are private investment funds. Investors in the Funds may include high net worth individuals, pension funds and profit-sharing plans, trusts, estates, charitable organizations, corporations, business entities and endowments. The Funds require minimum initial subscriptions from their investors as outlined in each such Fund's offering document. The Funds may accept lower subscription amounts under the circumstances described in the applicable Fund's offering document.

ITEM 8

METHODS OF ANALYSIS, INVESTMENT STRATEGIES AND RISK OF LOSS

A. Methods of Analysis and Investment Strategies.

The descriptions set forth in this brochure of specific advisory services that the Adviser offers to clients, and investment strategies pursued and investments made by the Adviser on behalf of its clients, should not be understood to limit in any way the Adviser's investment activities. The Adviser may offer any advisory services, engage in any investment strategy and make any investment, including any not described in this brochure, that the Adviser considers appropriate, subject to each client's investment objectives and guidelines. The investment strategies the Adviser pursues are speculative and entail substantial risks. Clients should be prepared to bear a substantial loss of capital. There can be no assurance that the investment objectives of any client will be achieved.

The Pershing Square Advisers are concentrated, research-intensive, fundamental value investors in the public markets. The Funds' investment objectives are to preserve capital and seek maximum, long-term capital appreciation commensurate with reasonable risk. The Pershing Square Advisers define risk as the probability of a permanent loss of capital, rather than price volatility.

In their value approach to investing, the Pershing Square Advisers seek to identify and invest in long (and occasionally short) investment opportunities that the Pershing Square Advisers believe exhibit significant valuation discrepancies between current trading prices and intrinsic business (or net asset) value, often with a catalyst for value recognition. The Pershing Square Advisers' focus on deeply undervalued securities is due to their belief that a well-priced purchase is often the most important determinant of the success of an investment. In addition, the Pershing Square Advisers believe that the acquisition of a portfolio of investments, when acquired at a large discount to intrinsic value, provides a margin of safety that can mitigate the likelihood of an overall permanent loss of each Fund's capital. Generally, the size of the position reflects the Pershing Square Advisers' assessment of potential for loss versus opportunity for gain.

The Pershing Square Advisers believe investment opportunities that meet the Funds' objectives are often found in companies undergoing significant changes in strategy, capital structure, corporate governance, management, legal exposure, corporate form, shareholder composition and control, liquidity and financial condition, and in companies that are affected by external changes in the economic and political environment, including changes in the relevant tax code, and may occur in distressed securities, companies in or exiting bankruptcy, spin-offs, rights offerings, liquidations, companies for which litigation is a major asset or liability, misunderstood large capitalization companies, under-followed small and mid-capitalization companies, and other special situations.

The Pershing Square Advisers are comfortable making investments in a wide range of industries and asset classes, but generally prefer investments in simple businesses or assets that generate cash flow streams that can be estimated within a reasonable range over the

long term (but are not necessarily dividend-paying), have low sensitivity to macroeconomic factors and low commodity exposure and/or cyclical risk. The Pershing Square Advisers are willing to accept a high degree of situational, legal, and/or capital structure complexity in the Funds' investments if they believe that the potential for reward justifies it.

The Pershing Square Advisers generally seek to make investments in three broad categories of opportunities: (1) great businesses at fair prices, where a great business is generally understood by the Pershing Square Advisers as one which generates relatively predictable, growing, free-cash-flows (but are not necessarily dividend-paying); (2) good businesses or assets at significantly undervalued prices often with a catalyst to realize value; and (3) mispriced probabilistic investments where the Pershing Square Advisers believe that the market price of a security or other investment under- or over-estimates the probability of a favorable outcome of a legal decision, contract or patent award or a change in interest rates, exchange rates or commodity prices, or such other event that is expected to lead to a significant change in the valuation of such security or investment.

In certain situations, if the Pershing Square Advisers believe the commitment of time, energy and capital is justified in light of the potential for reward, the Pershing Square Advisers may seek to be a catalyst to realize value from an investment by taking an active role in effectuating corporate change either working alone or in conjunction with other investors. These activist techniques may include working with management or other more aggressive steps such as acquiring substantial publicly disclosed stakes in issuers, proposing a restructuring, recapitalization, sale, or other change in strategic direction, seeking potential acquirers, engaging in proxy contests, making tender offers, changing management and other related activities. The Pershing Square Advisers believe that these activist techniques can both accelerate and maximize the realization of value from an investment.

The Pershing Square Advisers may also seek short sale investments that offer absolute return opportunities for the Funds. In addition, the Pershing Square Advisers may short individual securities to hedge or reduce the Funds' long exposures. The Pershing Square Advisers expect to use various investment techniques that are consistent with the Funds' governing documents. These investment techniques may include (but are not limited to) the use of derivative instruments for hedging, managing risk or attempting to enhance returns. In addition, the Pershing Square Advisers may engage in securities lending or in leverage transactions, including writing uncovered options, entering into futures transactions, options on futures or other permitted derivative transactions whereby the Funds may have a future obligation to pay funds to another party to a transaction. The Pershing Square Advisers will engage in any such futures transactions in compliance with applicable rules of the Commodity Futures Trading Commission (the "CFTC"). The Pershing Square Advisers expect to use additional derivative instruments and other hedging, risk management and return enhancement techniques as new opportunities become available and as regulatory authorities broaden the range of permitted transactions.

In order to mitigate market-related downside risk, the Funds may acquire put options, short market indices, baskets of securities, and/or purchase credit-default swaps, but the Pershing Square Advisers are not committed to maintaining market hedges at any time.

The Pershing Square Advisers' research process is based on detailed analyses by the investment principals and analysts of the Pershing Square Advisers (the "Investment Principals"). The Pershing Square Advisers typically have established a limited number of new investment positions per year, from a large number of potential investment opportunities reviewed by the Investment Principals. After identifying appropriate subsets within this broad initial review, the Investment Principals discuss these potential investments and apply proprietary analyses to further refine and limit their focus. Once a potential investment is deemed sufficiently promising, the Investment Principals perform additional research involving the analysis of public filings and extensive secondary sources and analyze the historical record of the potential investment, looking for sources of comparable data on both public and private companies. Mr. Ackman is the ultimate decision maker for all investment positions.

B. Material, Significant or Unusual Risks Relating to Investment Strategies.

The following risk factors do not purport to be a complete list or explanation of the risks involved in an investment in the clients advised by the Adviser. These risk factors include only those risks the Adviser believes to be material, significant or unusual and relate to particular significant investment strategies or methods of analysis employed by the Adviser. Additional risks and uncertainties not currently known to the Adviser or that the Adviser currently believes to be immaterial may also materially and adversely affect the Adviser's investment strategies and the value of investments in the clients. Please refer to the Funds' offering documents for a more complete description of the risk factors applicable to an investment in the Funds.

Investors may lose all, or substantially all, of their investment in the Funds

Investments are exposed to the risk of the loss of capital. The business of the Funds is to invest in securities utilizing an investment strategy that may involve substantial risks. The prices of the Funds' respective investments are volatile and market movements are difficult to predict. No guarantee or representation is made that the Funds' investment strategy will be successful. In addition, the Funds may utilize such investment techniques as concentration of investments, forward transactions, foreign currency transactions, uncovered option transactions, securities lending, short sales, investments in non-marketable securities and futures and options on futures transactions, among others, which could under certain circumstances magnify the impact of any adverse market or investment developments.

There can be no assurance that the securities purchased or investments made by the Funds will increase in value or that the Funds will not incur significant losses. An investor in a Fund may lose all or substantially all of its investment in such Fund.

The Funds are exposed to a concentration of investments, which could exacerbate volatility and investment risk

In the pursuit of the Funds' investment strategy, the Pershing Square Advisers may accumulate significant positions in particular investments and intend to invest the substantial majority of each Fund's capital in typically 8 to 12 core investments. From time to time, the Pershing Square Advisers may invest a significant proportion of the Funds' capital in

one or a limited set of investments. The investment technique of concentrating investment positions increases the volatility of investment results over time and may exacerbate the risk that a loss in any such position could have a material adverse impact on a Fund's assets, and, in turn, the value of any investment in a Fund. Although they may at times choose to do so, the Pershing Square Advisers are under no obligation to hedge any of the Funds' positions to mitigate these risks.

Activist investment strategies may not be successful. They may result in significant costs and expenses

The Pershing Square Advisers may pursue an activist role and seek to effectuate corporate, managerial or similar changes with respect to an investment. The costs in time, resources and capital involved in such activist investments depend on the circumstances, which are only in part within the Pershing Square Advisers' control, and may be significant, particularly if litigation against the Pershing Square Advisers and/or the Funds ensues. In addition, the expenses associated with an activist investment strategy, including potential litigation, expenses related to the recruitment and retention of board members, executives and other individuals providing business assistance to the Pershing Square Advisers in connection with an activist campaign (including, for example, consultants and corporate whistle-blowers) or other transactional costs, will be borne by the applicable Fund. Such expenses may reduce returns or result in losses.

The success of the Funds' activist investment strategy may require, among other things: (i) that the Pershing Square Advisers properly identify portfolio companies whose equity prices can be improved through corporate and/or strategic action; (ii) that the Funds acquire sufficient ownership of such portfolio companies at a sufficiently attractive price; (iii) a positive response by the management of portfolio companies to shareholder engagement; (iv) a positive response by other shareholders to activist investors and the Pershing Square Advisers' proposals; and (v) a positive response by the markets to any actions taken by portfolio companies in response to activist investors. None of the foregoing can be assured.

The Funds, either alone or together with others (including any Other Account), may secure the appointment of persons to a portfolio company's board of directors. In doing so, individual(s) (including members, partners, officers, managers, employees or affiliates of the Pershing Square Advisers and their respective affiliates or designees) serving on the board of directors of the portfolio company at the Funds' request will acquire fiduciary duties to the company and to the company's shareholders, members, unitholders, partners or other owners of the company in addition to the duties such persons owe the Funds. Such fiduciary duties may require such individuals to take actions that are in the best interests of the company or its shareholders, members, unitholders, partners or other owners. Accordingly, situations may arise where persons appointed to portfolio company boards may have a conflict of interest between any duties that they owe to the company and its owners, on the one hand, and any duties that they owe to the Funds, on the other hand.

Activist strategies employed by the Pershing Square Advisers in respect of the Funds' investments may prove ineffective for a variety of reasons, including: (i) opposition of the management, board of directors and/or shareholders of the subject company, which may

result in litigation and may erode, rather than increase, shareholder value; (ii) intervention of one or more governmental agencies; (iii) efforts by the subject company to pursue a “defensive” strategy, including a merger with, or a friendly tender offer by, a company other than the offeror proposed by the Pershing Square Advisers; (iv) market conditions resulting in material changes in securities prices; (v) the presence of corporate governance mechanisms such as staggered boards, poison pills and classes of shares with increased voting rights; and (vi) the necessity for compliance with applicable securities laws. In addition, opponents of proposed corporate governance changes may seek to involve regulatory agencies in investigating the transaction or the Funds, and such regulatory agencies may independently investigate the participants in a transaction, including the Funds, as to compliance with securities or other laws. This risk may be exacerbated to the extent the Pershing Square Advisers develop and utilize novel activist strategies. Furthermore, successful execution of an activist strategy may depend on the active cooperation of shareholders and others with an interest in the subject company. Some shareholders may have interests which diverge significantly from those of the Funds and some of those parties may be indifferent to the proposed changes. Moreover, securities that the Pershing Square Advisers believe are fundamentally underpriced or incorrectly priced may not ultimately be valued in the capital markets at prices and/or within the timeframe the Pershing Square Advisers anticipate, even if the Pershing Square Advisers’ activist strategy is successfully implemented.

The Pershing Square Advisers have broad investment authority in seeking to achieve the Funds’ investment objectives

Investors should recognize that by investing in the Funds, they are placing their capital, indirectly, under the full discretionary management of the Pershing Square Advisers. The Pershing Square Advisers have broad investment authority in seeking to achieve the Funds’ investment objectives and may use any investment strategy, long or short, in the global marketplace that it believes will enhance overall performance. Except as otherwise provided in the Funds’ offering memoranda, there are no restrictions on the securities or other financial instruments that may be used by the Pershing Square Advisers to invest on behalf of the Funds. The Pershing Square Advisers also have broad latitude with respect to the management of the Funds’ risk parameters. The Pershing Square Advisers will opportunistically implement whatever investment techniques, risk parameters and discretionary approaches as they believe to be suitable for the Funds.

Additionally, the Pershing Square Advisers may pursue investment techniques other than those described herein, and its investment techniques may change and evolve materially over time. The Pershing Square Advisers’ investment techniques, approaches and investment tactics may not be thoroughly tested before being employed and may have operational or other shortcomings which could result in unsuccessful investments and, ultimately, losses to the Funds. Any new investment technique, approach and tactic developed by the Pershing Square Advisers may be more speculative than earlier investment techniques, approaches and tactics and may involve material and as-yet-unanticipated risks that could increase the risk of an investment in the Funds. Investors will generally not be informed of any such changes in the Pershing Square Advisers’ investment techniques, approaches and tactics. There can be no assurance that the Pershing Square Advisers will be successful in implementing

these investment techniques and there is material risk that an investor may suffer significant impairment or total loss of its capital.

The Pershing Square Advisers manage capital for investors who are located in different tax jurisdictions, some of whom pay taxes and some of whom do not. While tax considerations are clearly secondary considerations for the Pershing Square Advisers, they may take into account tax considerations when deciding, for example, the timing of a sale of an investment. As a result, the Pershing Square Advisers may make certain investment decisions which are more tax efficient for some Fund investors, but which may result in less favorable tax or economic consequences for other Fund investors.

The Pershing Square Advisers may fail to identify suitable investment opportunities for the Funds

Each Fund's investment strategy depends on the ability of the Pershing Square Advisers to successfully identify attractive investment opportunities. Any failure to identify appropriate investment opportunities and make appropriate investments would increase the amount of the Funds' assets invested in cash or cash equivalents and, as a result, may reduce their rates of return. The Funds will face competition for investments from, for example, public and private investment funds, strategic buyers and/or investment banks. Many of these competitors may be substantially larger and have greater financial resources than are available to the Funds. There can be no assurance that the Pershing Square Advisers will be able to identify and make investments that are consistent with the Funds' investment objectives or generate attractive returns for their investors or that the Funds will not be significantly affected by competitive pressures for investment opportunities.

The Funds face additional risks as a result of their investment in and commitments to PSTH

As described below, the Affiliated Funds have made a significant commitment to PSTH, a special purpose acquisition company, or SPAC, that intends to effect a merger, capital stock exchange, asset acquisition, stock purchase, reorganization or similar business combination with a private company. Because PSTH currently lacks an operating history, there is no basis upon which to evaluate its ability to achieve its business objective of completing an initial business combination with one or more target businesses. PSTH may be unable to complete such a business combination. If PSTH fails to complete its initial business combination, it will never generate any operating revenues and the value of the Affiliated Funds' investment in PSTH may be adversely affected. In addition, to the extent that PSTH completes a business combination, it may be affected by numerous risks inherent in the business operations of the acquired company or companies.

The Affiliated Funds wholly own the PSTH Sponsor, and thus are the only source of funding for PSTH Sponsor. On July 21, 2020, the PSTH Sponsor agreed to purchase "Sponsor Warrants" from PSTH for an aggregate purchase price of \$65 million. The purchase of the Sponsor Warrants was completed substantially concurrently with the closing of the PSTH IPO. The Sponsor Warrants are generally not salable, transferable or exercisable until three years after the date of PSTH's initial business combination, and will be exercisable, in whole or in part, for that number of shares constituting 5.95% of the common shares of the post-combination business

on a fully diluted basis at the time immediately following the initial business combination, as more fully described in PSTH's S-1. The Sponsor Warrants will have a term of 10 years from the consummation of PSTH's initial business combination. If PSTH has not completed the initial business combination within 24 months (or 30 months, in certain circumstances) from the closing of the PSTH IPO, PSTH will cease all operations except for the purpose of winding up, as promptly as reasonably possible but not more than 10 business days thereafter, redeem its shares of common stock, and the Sponsor Warrants will expire worthless.

The Affiliated Funds entered into a forward purchase agreement with PSTH on June 21, 2020. Pursuant to the forward purchase agreement, the Affiliated Funds have agreed to purchase an aggregate of \$1 billion of units, which will have a purchase price of \$20.00 per unit and consist of one share of PSTH class A common stock and one-third of one warrant. The purchase of the committed forward purchase units will take place in one or more private placements in such amounts and at such time or times as the Affiliated Funds determine, with the full amount to have been purchased no later than simultaneously with the closing of PSTH's initial business combination. The obligation to purchase the committed forward purchase units may not be transferred to any other parties.

The forward purchase agreement also provides that the Affiliated Funds may elect to purchase up to an additional aggregate of \$2 billion of units, which will also have a purchase price of \$20.00 per unit and consist of one share of class A common stock and one-third of one warrant. Any elections to purchase the up to 100 million additional forward purchase units will also take place in one or more private placements, in such amounts and at such time or times as the Affiliated Funds determine, but no later than simultaneously with the closing of PSTH's initial business combination. The Affiliated Funds' right to purchase the additional forward purchase units is controlled by the Pershing Square Advisers and may be transferred, in whole or in part, to any entity that is managed by the Pershing Square Advisers, but not to third parties.

The Affiliated Funds would receive a return on their investments under the forward purchase agreement in the event that a business combination is consummated and the combined publicly-traded company's shares trade above the purchase price at which the Affiliated Funds acquire PSTH shares under such agreement.

Restricted Securities

The Sponsor Warrants, forward purchase securities and any shares issuable upon their conversion or exercise will be restricted securities under Rule 144 of the Securities Act. Such securities cannot be sold to the public unless they are registered under the Securities Act or they have been held for a specified period of time and certain other requirements of Rule 144 under the Securities Act have been met. Unless registered for sale, restricted securities can be sold only in privately negotiated transactions or pursuant to an exemption from registration (e.g., pursuant to Rule 144 under the Securities Act). Although these securities may be resold in privately negotiated transactions, because there is often little liquidity for these securities, they may be difficult and take a substantial amount of time to sell, and the prices realized from these sales could be less than those originally paid by the Affiliated Funds. Restricted securities may involve a high degree of business and financial risk which may result in substantial losses.

Accounting and Valuation Treatment of Sponsor Warrants and Forward Purchase Units

The Affiliated Funds' investment in the Sponsor Warrants and their forward purchase commitment will be valued in accordance with the Pershing Square Advisers' Valuation Procedures and included in the net asset value of the Affiliated Funds. The manner in which these investments are accounted for and valued affects the Affiliated Fund's net asset value which, in turn, will impact subscriptions and redemptions.

The due diligence performed by the Pershing Square Advisers before investing may not reveal all relevant facts in connection with an investment

When assessing an investment opportunity, the Pershing Square Advisers have relied and will continue to rely on resources that may provide limited or incomplete information. In particular, the Pershing Square Advisers have relied and will continue to rely on publicly available information and data filed with various government regulators. Although the Pershing Square Advisers have evaluated and will continue to evaluate information and data as they have deemed or deem appropriate and have sought and will continue to seek independent corroboration when reasonably available, the Pershing Square Advisers have not and may choose not to evaluate all publicly available information and data with respect to any investment and have often not been and will often not be in a position to confirm the completeness, genuineness or accuracy of the information and data that they did or will evaluate.

In addition, when assessing an investment opportunity for the Funds, investment analyses and decisions by the Pershing Square Advisers may be undertaken on an expedited basis in order to take advantage of what they perceive to be a short-lived investment opportunity. In such cases, the available information at the time of an investment decision may be limited, inaccurate and/or incomplete.

As a result, there can be no assurance that due diligence investigations carried out by the Pershing Square Advisers will reveal or highlight all relevant facts that may be necessary or helpful in evaluating investment opportunities for the Funds. Any failure to identify relevant facts may result in inappropriate investment decisions, which may have a material adverse effect on the value of any investment in the Funds.

The Adviser may consult with experts

The Pershing Square Advisers expect to engage and retain strategic advisers, consultants and other similar professionals, including members of "expert networks" who are not employees or affiliates of the Pershing Square Advisers and who may include former senior public company officers or directors, former senior officials and other political figures. The nature of the relationship with each of these professionals and the amount of time devoted or required to be devoted by them may vary considerably. In certain cases, they will provide the Pershing Square Advisers with industry-specific insights and feedback on investment approaches, assist in transaction due diligence, and make introductions to management teams and other industry participants. In other cases, they may take on more extensive roles and contribute to the origination of new investment opportunities. The Pershing Square Advisers generally expect to have formal arrangements with these professionals (which may or may not be

terminable upon notice by any party), but in other cases the relationships may be more informal. There can be no expectation that any of the consultants and/or other professionals will continue to serve in such roles and/or continue their arrangements with the Pershing Square Advisers throughout the term of the Funds.

While the Pershing Square Advisers have procedures in place to mitigate the risk that such persons will share material non-public information, in the event that the Pershing Square Advisers receive material non-public information from such persons, the Funds may be prohibited or may elect to refrain from trading in certain securities pursuant to the internal trading policies of the Pershing Square Advisers or as a result of applicable law or regulations, which could have an adverse effect on the Funds.

Uncertain exit strategies

While unlikely, the investments of certain Funds may become illiquid (taking into account such factors as “trading windows”) and the Pershing Square Advisers are unable to predict with confidence what the exit strategy will ultimately be for any given investment, or that one will definitely be available. Exit strategies that appear to be viable when an investment is initiated may be precluded by the time the investment is ready to be realized due to economic, legal, political or other factors. In respect of portfolio companies in which the Pershing Square Advisers cause the Funds to hold a long position, even if the prices for a portfolio company’s securities increase, no guarantee can be made that there will be sufficient liquidity in the markets to allow the Funds to dispose of all or any of its securities therein or to realize any increase in the price of such securities. The converse applies equally in respect of portfolio companies in which the Pershing Square Advisers cause the Funds to hold a short position, such that even if the prices of such securities decrease, no guarantee can be made that there will be sufficient liquidity available to allow the Funds to cover all or any portion of the short position or to profit from the decrease in the price of such securities .

Market risk may significantly impact the performance of the Funds

The Funds are exposed to market risk. Among other things, this means that the prices of financial and derivative instruments in which the Funds may invest can be highly volatile. Price movements of equity, debt and other securities and instruments in which the Funds’ assets may be invested are influenced by, among other things, interest rates, changing supply and demand relationships, trade, fiscal, monetary and exchange control programs and policies of governments, and national and international political and economic events and policies. Moreover, war, political or economic crisis, pandemics or other events may occur which can be highly disruptive to the markets, regardless of the strategies being employed. In addition, governments from time to time intervene, directly and by regulation, in certain markets, particularly those in currencies, financial instrument futures and options. Such intervention often is intended directly to influence prices and, together with other factors, may cause such markets to move rapidly in the same direction because of, among other things, interest rate fluctuations. The Funds also are subject to the risk of the failure of any exchanges on which their positions trade and of their clearinghouses. Sustained cyclical market declines and periods of unusual market volatility make it more difficult to produce positive trading results, and there can be no assurance that the Funds’ strategies will be successful in such markets.

Adverse changes affecting the global financial markets and economy may have a material negative impact on the performance of the Funds' investments

Global capital markets have experienced extreme volatility and disruption in recent years, leading to periods of recessionary conditions and depressed levels of consumer and commercial spending. For instance, uncertainty related to the armed conflict in Ukraine and the resulting sanctions imposed by U.S. and European governments, the COVID-19 pandemic, including with respect to additional strains and variants, the partial U.S. government shutdown in December 2018 and January 2019 and concerns regarding further U.S. government shutdowns or the failure to increase the U.S. government's debt ceiling, U.S. trade policies, the referendum by British voters to exit the European Union ("Brexit") in June 2016, the UK's subsequent invocation of Article 50 of the Treaty on the European Union in March 2017 and the end of the transition period for the UK's departure from the European Union on January 1, 2021, have led to disruption and instability in the global markets. Despite actions of government authorities, these events have contributed to a worsening of general economic conditions.

Such worsening of financial market and economic conditions may have a negative effect on valuations of, and the Funds' ability to exit or partially divest from, investment positions. Adverse economic conditions may also decrease the value of collateral securing some of the Funds' positions, and require the Funds to contribute additional collateral. Depending on market conditions, the Funds may incur substantial realized and unrealized losses in future periods, all of which may materially adversely affect the value of the Funds' investments.

Unexpected market disruptions resulting from extraordinary events may adversely impact the Funds' portfolio companies and cause major losses

The Funds may incur major losses in the event of disrupted markets and other extraordinary events in which market behavior diverges significantly from historically recognized patterns. Terrorist acts, acts of war, natural disasters, disease outbreaks, pandemics or other similar events may disrupt the Pershing Square Advisers' operations, as well as the operations of the Funds' portfolio companies. Such events have created, and continue to create, economic and political uncertainties and have contributed to recent global economic instability. The risk of loss in such events may be compounded by the fact that in disrupted markets, many positions become illiquid, making it difficult or impossible to close out positions against which markets are moving. Market disruptions caused by these events may from time to time cause dramatic losses for the Funds, and such events can result in otherwise historically low-risk strategies performing with unprecedented volatility and risk. Any such disruptions and events may have a material adverse effect on the value of any investment in the Funds.

For example, many countries have experienced epidemics of infectious diseases in recent decades, including swine flu, avian influenza, SARS and most recently, COVID-19. The COVID-19 pandemic has resulted in many deaths and the imposition of widespread social distancing and quarantine measures, travel bans, border closures and other restrictions. The extent and duration of the impact of COVID-19 on financial markets is difficult to predict and depends to a large extent on future developments and other factors beyond the Pershing Square Advisers' control, such as the degree of future viral transmission, the emergence and propagation of variant COVID-19 strains (which may be more transmissible and/or more deadly), the current

and prospective effectiveness of vaccines against circulating strains of COVID-19, the continued development of effective therapeutics, the scope of governmental action and the associated reaction by the public to all of the aforementioned variables. Any of the foregoing developments could have adverse consequences for the Funds' portfolio companies and the value of the Funds' investments. While the Pershing Square Advisers have taken steps to mitigate the potential losses to the Funds caused by the impact of COVID-19 and may initiate hedges or engage in other investment positioning, the ongoing spread of COVID-19 has had, and will continue to have, a material adverse effect on the global economy.

Despite precautions taken by the Pershing Square Advisers, such as those made pursuant to the Pershing Square Advisers' business continuity and infectious disease prevention plans, COVID-19 may disrupt the Pershing Square Advisers' operations if personnel or key service providers experience health or operational issues. Extensive disruption could in turn materially and adversely affect the Pershing Square Advisers' ability to fulfill the Funds' investment objectives.

The Pershing Square Advisers may use litigation in pursuit of activist investment strategies or themselves may be the subject of litigation or regulatory investigation

In pursuit of activist investment strategies, the Pershing Square Advisers may determine to use litigation as a course of action. In addition, the Funds, along with the Pershing Square Advisers, may be defendants in lawsuits initiated by third parties, including companies in which the Funds invest, other shareholders or governmental bodies. For example, the Management Company, the Affiliated Funds and other parties were defendants in two class action lawsuits entitled *In Re Allergan, Inc. Proxy Violation Securities Litigation*, Case No. 8:14-cv-2001- DOC, and *In re Allergan, Inc. Proxy Violation Derivatives Litigation*, Case No. 2:17-cv-04776 DOC, both relating to the investment by the Affiliated Funds in Allergan, Inc. ("Allergan"), and alleging violations of federal securities laws relating to trading in Allergan common shares and related derivatives. On December 28, 2017, in consultation with counsel and expert mediators, defendants entered into full settlements in principle in both cases for a total payment of \$290 million, of which the Affiliated Funds (together with Pershing Square II, L.P., which has since ceased operations) bore \$193.75 million. On August 17, 2021, a derivative lawsuit on behalf of PSTH was filed in the U.S. District Court for the Southern District of New York by a PSTH shareholder against PSTH Sponsor, the directors of PSTH, and the Affiliated Funds alleging, among other things, that PSTH is an investment company under the Company Act and seeking a declaration to that effect along with rescission of certain agreements that the plaintiff contends would not be appropriate under the Company Act, and damages in an unspecified amount. On October 8, 2021, an amended complaint was filed that added claims related to the same core allegations. The defendants have filed motions to dismiss, which were fully briefed as of December 13, 2021. On December 16, 2021, the Court stayed discovery in the action pending decision on the motions to dismiss.

In addition, the Pershing Square Advisers are subject from time to time to formal or informal investigations or inquiries by the SEC and other governmental and self-regulatory organizations in connection with their trading and other activities.

There can be no assurance that any litigation or regulatory investigation will be resolved in favor of, or conclude without potential exposure to, the Funds and/or the Pershing Square Advisers. As a result, the Funds and/or the Pershing Square Advisers may be exposed to the risk of monetary damages and other sanctions or remedies, or the objective the Pershing Square Advisers seek to achieve may be defeated by delaying strategies of the target company. Litigation and regulatory investigations may also require significant amounts of the Pershing Square Advisers' time, and result in significant expenses, including the expense of defending against claims by third parties and paying amounts pursuant to settlements or judgments, all of which would generally be borne by the Funds. Such expenses may be significant and will reduce returns and/or may result in losses.

The Funds participate substantially in the affairs of some of the companies acquired by them, which may result in the Funds' inability to purchase or sell the securities of such companies

The Funds substantially participate in or influence the conduct of affairs or management of some of the issuers of securities acquired by them. Members, partners, officers, managers, employees or affiliates of the Pershing Square Advisers and their affiliates or designees may serve as directors of, or in a similar capacity with, companies in which one or more Funds invest. In the event that material non-public information is obtained with respect to such companies or one or more Funds become subject to trading restrictions pursuant to the internal trading policies of such companies, as a result of applicable law or regulations, one or more Funds may be prohibited for a period of time from purchasing or selling the securities of such companies, and as a result be prevented from increasing its exposure (or maintaining its relative ownership stake, in the case additional securities are issued by such company) to an investment position which appreciates or divesting from or exiting an investment position which decreases in value. Any such restrictions may have a material adverse effect on a Fund and the value of any investment in a Fund.

In addition, the Funds from time to time enter into arrangements with portfolio companies, which may, among other things, limit the number of additional shares that may be acquired by the Funds, require the Funds to sell shares only at times "insiders" can sell or limit the time periods where sales may occur. These arrangements may also require the Funds to maintain a minimum investment in order to preserve their right to designate a representative to the board of directors of such portfolio companies. In order to address certain of these limitations, the Funds often enter into registration rights agreements with portfolio companies whereby the Funds have the right to register and sell their shares in a public offering.

Control investments made by the Funds may pose various risks

The Funds may take a controlling stake in certain companies. These investments may involve a number of risks, such as the risk of liability for environmental damage, product defect, failure to supervise management, violation of governmental regulations and other types of liability. In addition, in connection with the disposition of these investments, the Funds may make representations and warranties about such investments' business and financial affairs typical of those made in connection with the sale of any business, or may be responsible for the contents of disclosure documents under applicable securities law. The Funds may also be required to indemnify the purchasers of such investments or underwriters to the extent that any

such representations and warranties or disclosure documents turn out to be incorrect, inaccurate or misleading. All of these risks or arrangements may create contingent or actual liabilities and materially affect the Funds and any investment in the Funds.

Regulatory restrictions on the beneficial ownership of securities may impair the Funds' ability to achieve their respective investment objectives

The investment strategies pursued by the Funds may be affected by applicable U.S. state and federal laws and regulations governing the beneficial ownership of public securities. For example, the Funds may be required to make filings pursuant to Section 13(d), 13(g) and/or 16 of the U.S. Securities Exchange Act of 1934, as amended (the "Exchange Act"), or the rules and regulations promulgated thereby. Such laws and regulations may inhibit the Funds' ability to freely acquire and dispose of certain securities, and possibly subject the Funds to "short swing profits" disgorgement. For another example, on February 10, 2022, the SEC proposed rules to amend how the beneficial ownership of securities is reported. Should a Fund be affected by such rules and regulations, it may not be able to transact in ways that would realize value for the applicable Fund. In addition, any changes to government regulations (such as to Schedule 13D or Hart-Scott Rodino filings) could make some or all forms of activist strategies more difficult to implement, impractical or unlawful. Accordingly, such changes, if any, could have an adverse effect on the ability of a Fund to achieve its investment objective.

Changes in laws or regulations, or a failure to comply with any laws and regulations, may adversely affect the Funds' business, investments and results of operations

The Funds and the Pershing Square Advisers are subject to laws and regulations enacted by supranational, national, regional and local governments and institutions. The SEC, other competent regulators, self-regulatory organizations and exchanges are also authorized to take action, including in the event of market emergencies.

The legal, tax and regulatory environment worldwide for investment funds and their managers is evolving, and changes in the regulation of investment funds, their managers, and their trading and investing activities may have a material adverse effect on the Pershing Square Advisers' ability to pursue the Funds' investment program and the value of the Funds' investments. There has been an increase in scrutiny of the alternative investment industry by governmental agencies and self-regulatory organizations. New laws and regulations or actions taken by regulators that restrict the Pershing Square Advisers' ability to pursue the Funds' investment program or employ brokers and other counterparties could have a material adverse effect on the Funds' performance.

Compliance with, and monitoring of, applicable laws and regulations may be difficult, time consuming and costly. Those laws and regulations and their interpretation and application may also change from time to time and those changes could have a material adverse effect on the Pershing Square Advisers' business, investments and results of operations. In addition, a failure to comply with applicable laws or regulations, as interpreted and applied by applicable regulators, could have a material adverse effect on the Pershing Square Advisers' business and the value of the Funds' investments.

The Pershing Square Advisers and the Funds have been, and will continue to be, affected by the Dodd-Frank Act and future regulatory changes in the United States

The financial services industry generally, and the activities of private investment funds and their managers, in particular, have been subject to intense and increasing regulatory oversight. Such scrutiny has increased the Pershing Square Advisers' exposure to potential liabilities and to legal, compliance and other related costs. Increased and evolving regulatory oversight may impose administrative burdens on the Pershing Square Advisers, including, without limitation, responding to investigations and implementing new policies and procedures. Such burdens may divert the Pershing Square Advisers' time, attention and resources from portfolio management activities.

The implementation of the U.S. Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 (the "Dodd-Frank Act") has resulted in extensive rulemaking and regulatory changes that affect private fund managers, the funds that they manage and the financial industry as a whole. The Dodd-Frank Act affects a broad range of financial market intermediaries and other market participants with whom the Funds interact or may interact. Regulatory changes that affect other market participants have changed the way in which the Funds conduct business with counterparties and have affected the number and type of participants in the markets in which the Funds may trade. The impact of these regulatory developments has depended and will continue to depend to a large extent on the manner in which the required rulemaking and regulatory guidance evolve, the extent of international convergence, and the development of market practice and structures under the evolving regulatory regimes. It may take years to fully understand some of these impacts, and therefore, continued uncertainty may make markets more volatile.

The Dodd-Frank Act enacted, and the CFTC and SEC have issued rules to implement, both broad regulatory requirements and broad structural requirements applicable to over-the counter ("OTC") derivatives markets and, to a lesser extent, listed commodity futures (and futures options) markets. Similar changes have been implemented in the European Union, Japan, and other major financial markets.

These changes include, but are not limited to: requirements that many categories of the most liquid OTC derivatives (currently limited to specified interest rate swaps and index credit default swaps) be executed on qualifying, regulated exchanges and be submitted for clearing; real-time public and regulatory reporting of specified information regarding OTC derivative transactions; enhanced documentation requirements; margin requirements for uncleared derivatives; position limits; and recordkeeping requirements.

These changes have, and may continue to, significantly increase the costs of utilizing OTC derivatives, reduce the level of exposure that may be obtained (whether for risk management or investment purposes) through OTC derivatives, and reduce the amounts available to invest in non-derivative instruments. These changes also impact liquidity in certain OTC derivatives and could adversely affect the quality of execution pricing, all of which could adversely impact investment returns. In addition, while most of the Dodd-Frank regulations have been implemented, the regulatory landscape continues to evolve and the type and degree of regulation over OTC derivatives may change in the future.

The Funds may co-invest with unaffiliated third parties

The Funds may co-invest with third parties through joint ventures or other entities. Such investments may involve risks in connection with such third-party involvement, including the possibility that a third-party co-venturer may have financial difficulties resulting in a negative impact on such investment, may have economic or business interests or goals that are inconsistent with those of the Funds or may be in a position to take (or block) action in a manner contrary to the Funds' investment objectives. The Pershing Square Advisers on behalf of the Funds may enter into compensation arrangements with such third parties relating to such investments, including incentive compensation arrangements. Such compensation arrangements could reduce the returns to investors in the Funds and create potential conflicts of interest between such third parties and the Funds.

The Funds may invest in derivative instruments or maintain positions that carry particular risks

The Funds have in the past and may continue to use derivative instruments as a means of hedging their investments or as a means to gain market exposure, and they may also use various derivative instruments, including futures, forward contracts, swaps and other derivatives, which may be volatile and speculative. Certain positions may be subject to wide and sudden fluctuations in market value. Derivatives, especially OTC derivatives entered into as a privately negotiated contract against a principal counterparty, may be subject to adverse valuations reflecting the counterparty's marks (or valuations), which might not correspond to the valuations of other market or exchange-traded instruments. Derivatives used for hedging purposes may not correlate strongly with the underlying investment sought to be hedged. Derivative instruments may not be liquid in all circumstances, so that in volatile markets the Funds may not be able to close out a position without incurring a loss. Trading in derivative instruments may permit the Funds to incur additional leverage, which may magnify the gains and losses experienced by the Funds and could cause the Funds' net asset values to be subject to wider fluctuations than would otherwise be the case. While derivatives used for hedging purposes can reduce or eliminate losses, such use can also reduce or eliminate gains. When a Fund uses derivatives as an investment vehicle to gain market exposure, rather than for hedging purposes, any loss on the derivative investment will not be offset by gains on another hedged investment. The Funds are therefore directly exposed to the risks of that derivative. Derivatives may not be available to the Funds upon acceptable terms. As a result, the Funds may be unable to use derivatives for hedging or other purposes.

Options, swaps and other instruments may involve substantial risks

The Funds have in the past and may continue to buy or sell (write) both call options and put options, and when writing options, may do so on a "covered" or an "uncovered" basis. A call option is "covered" when the writer owns securities of the same class and amount as those to which the call option applies. A put option is covered when the writer has an open short position in securities of the relevant class and amount. The Funds' option transactions may be part of a hedging strategy (*i.e.*, offsetting the risk involved in another securities position) or a form of leverage, in which the Fund has the right to benefit from price movements in a large number of securities with a small commitment of capital. These activities involve risks that can be substantial.

When a Fund buys an option, a decrease (or insufficient increase) in the price of the underlying security in the case of a call, or an increase (or insufficient decrease) in the price of the underlying security in the case of a put, could result in a total loss of that Fund's investment in the option (including commissions). When a Fund sells (writes) an option, the risk can be substantially greater than when it buys an option. The seller of a call option, for example, bears the risk of an increase in the market price of the underlying security above the exercise price. The risk in that case is theoretically unlimited unless the option is "covered." If it is covered, that Fund would forego the opportunity for profit on the underlying security should the market price of the security rise above the exercise price.

The Funds may also buy or sell options on underlying reference assets, indices or other financial measures. The other assets or measures may include, but are not limited to, currency, currency exchange rates, or interest rates. The above risks describing "covered" and "uncovered" positions, and the risks associated with loss of investment, applies equally to these instruments.

Swaps and certain options and other custom derivative instruments are subject to the risk of non-performance by the swap counterparty, including risks relating to the creditworthiness of the swap counterparty, market risk, liquidity risk, operations risk, and custody risk, as further discussed below.

Credit-default swaps are characterized by volatile pricing, potentially illiquid markets, difficulty in predicting triggering events and various other risks

The Funds may enter into credit-default swaps. A credit-default swap is a contract between two parties which transfers the risk of loss and/or default related to a particular entity (the "reference entity") if a "credit event" occurs with respect to the debt of such reference entity. The credit-default swap provides for payments to be made by the protection seller which offset or reduce the losses sustained, if hedged, by the protection buyer as a result of the credit event. Generally, "credit events" include a variety of typical adverse events that trigger pay-outs under these financial instruments and include, among other things, failure by the reference entity to pay the principal or interest related to the debt, or bankruptcy of the reference entity. Entities entering into such swaps to obtain credit protection are exposed to credit losses in the event of non-performance by counterparties to these transactions.

Swap transactions dependent upon credit events are priced by incorporating many variables, including, among other things, the pricing and volatility of the common stock or debt of the reference entity, potential loss upon default and the shape of the yield curve of securities issued by the U.S. Department of the Treasury ("U.S. Treasurys") or the yield curve of securities denominated in euros or other currencies. As such, there are many factors upon which market participants may have divergent views, which increases the risk of entering into these credit-default swaps.

The market for credit derivatives, especially credit-default swaps based on a single reference entity, may be relatively illiquid, and there are considerable risks that may make it difficult either to buy or sell the contracts as needed or at reasonable prices. Sellers and buyers of credit derivatives are subject to the inherent price, credit spread and default risks of the debt

instruments covered by the derivative instruments, as well as the risk of non-performance by the other party. However, credit derivative holders do not have any legal recourse against the reference entity and will not benefit from any collateral securing the reference entity's debt obligations. There are also risks with respect to credit derivatives in determining whether an event will trigger payment under the contract and whether such payment will offset the loss or payment due under another instrument. In the past, buyers and sellers of credit derivatives have found that a triggering event in one contract may not match the triggering event in another contract, exposing the buyer or the seller to further risk. Furthermore, notwithstanding any right to a pay-out upon the occurrence of a credit event, there is some risk that a counterparty to a credit-default swap may have insufficient capital to fund a pay-out.

The Funds may purchase credit protection through a credit-default swap as a hedge against declines in particular assets or other events, which could potentially expose the Funds to the risks noted above, including the risk that a credit default swap will not serve as an effective hedge against the default of a reference entity, or that a counterparty will default and the Funds will not receive the benefits of the credit default swap.

The Funds may also enter into credit-default swaps based on an index of reference entities ("index CDS"), which provides exposure to the credit of the portfolio of reference entities, typically based on a set of common specified characteristics (*e.g.*, geographic region, credit rating category), that constitute the underlying index. The parties to an index CDS typically have rights and obligations as though they had entered into separate credit default swaps on each reference entity included in the underlying index, except that the parties may not be permitted to transfer or terminate the index CDS except as a whole (if they are otherwise entitled to do so). If a credit event occurs with respect to any underlying reference entity during the relevant period for an index CDS, the parties to the index CDS will settle their obligations with respect to that reference entity by reference to the portion of the notional amount of the index CDS that is attributable to that reference entity, and the index CDS will otherwise continue in effect with respect to each other reference entity until the termination of the index CDS (subject to the occurrence of a credit event with respect to those other reference entities). Entering into index CDS may amplify the risks associated with credit derivatives by exposing the Funds to a category of reference entities represented by the index. Because of the mix of underlying reference entities, it may be difficult to find a suitable hedge for any particular exposure in the index CDS. If the market's perception of the underlying reference entities changes, the Funds could incur significant losses. In addition, the market for index CDSs has been subject to significant distortions from time to time in the past as a result of the actions of market participants or other macro events generally. These distortions have in the past led, and may in the future lead, to a high degree of volatility, as well as a wide and potentially unsustainable divergence between the market price of index CDSs and the price that would be expected based on the market price of CDSs on the underlying reference entities. Buying or selling an index CDS may have different economics than entering into separate CDS transactions with respect to each underlying reference entity, and the spread or price that the index sponsor publishes for an index CDS is not necessarily indicative.

The Funds are not obligated to hedge their exposure, and if they do, hedging transactions may be ineffective or reduce the Funds' overall performance

Although the Funds are not obligated to, and often times will not, hedge their respective exposures, they may utilize a variety of financial instruments and derivatives, such as options, interest rate swaps, interest rate swaptions, caps and floors, and forward contracts, for hedging or risk management purposes, including in order to (i) protect against possible changes in the market value of their investment portfolios resulting from fluctuations in the securities markets and changes in interest rates; (ii) protect the unrealized gains in the value of their investment portfolios; (iii) facilitate the sale of any such investments; (iv) enhance or preserve returns, spreads or gains on any investment in their portfolios; (v) hedge the interest rate or currency exchange rate on any of their liabilities or assets; (vi) protect against any increase in the price of any securities they anticipate purchasing at a later date; or (vii) for any other reason that the Pershing Square Advisers deem appropriate. The success of any hedging activities by the Funds will depend, in part, upon the Pershing Square Advisers' ability to correctly assess the degree of correlation between the performance of the instruments used in the hedging strategy and the performance of the portfolio investments being hedged. Since the characteristics of many securities or other reference assets change as markets change or time passes, the success of the Funds' hedging strategy will also be subject to the Pershing Square Advisers' ability to continually recalculate, readjust and execute hedges in an efficient and timely manner. In addition, while the Funds may enter into hedging transactions to seek to reduce risk, such transactions may result in a poorer overall performance for the applicable Funds than if they had not engaged in such hedging transactions.

The Funds have been, and may continue to be, be affected by central counterparty clearing requirements and the Funds are exposed to various risks related to their clearing relationships

Certain derivatives instruments the Funds trade are required to be cleared through a central clearinghouse. Although transactions cleared through a clearinghouse reduce counterparty credit risk by substituting the clearinghouse as the counterparty to a swap and increase liquidity, use of a clearinghouse does not make swap transactions risk-free. These arrangements are subject to regulations in many jurisdictions, including market infrastructure regulations in the U.S., Canada, the European Union, the UK, and Japan. Under the European Market Infrastructure Regulation, for example, the European Union and the UK have established regulatory requirements relating to portfolio reconciliation and reporting, clearing certain OTC derivatives and margining for uncleared derivatives transactions. In addition, under the European Markets in Financial Instruments Directive and Regulation, transactions in certain types of derivatives are required to be executed on regulated platforms or exchanges, and require mandatory reporting of contractual details to registered trade repositories (including, for example, the identity of the parties and the notional and underlying value of the contract) and risk mitigation measures to be adopted by counterparties who enter into over-the-counter derivatives contracts that are not centrally cleared (including collateral and capital requirements). It is possible, therefore, that compliance with these regulations, which continue to evolve, will increase the costs of entry into derivatives transactions, constrain the Funds' flexibility in customizing derivatives transactions to meet their needs and impose a significant regulatory burden. Any of these could have a substantial negative effect on the Funds.

In addition, cleared transactions are generally required to be effected through clearing brokers. These arrangements generally require the Funds to transfer initial margin and variation margin to the clearing brokers and to transfer additional securities or cash to the clearing broker in the event that the value of the margin then held by the clearing broker in the margin account falls below specified levels. Any failure to do so could result in termination of the Funds' clearing agreements and liquidation of the Funds' positions and could provide the clearing brokers with recourse against any of the Funds' assets held by the broker. If the clearing broker is unable to satisfy a substantial deficit in a customer account, its other customers may be subject to risk of a substantial loss of their funds in the event of that clearing broker's bankruptcy. In that event, the Funds, along with the clearing broker's other customers, are entitled to recover, even in respect of property specifically traceable to them, only a proportional share of all property available for distribution to all of that clearing broker's customers. The Funds may also be subject to the risk of the failure of, or delay in performance by, any exchanges and markets and their clearing organizations, if any, on which their cleared derivatives are traded.

In the United States, clearing brokers through which the Funds clear futures (as well as cleared swaps) are futures commission merchants ("FCMs") regulated by the CFTC. FCMs and clearinghouses holding margin of futures or cleared swaps customers are required to segregate the assets of customers from their own assets. If an FCM that holds the Funds' cleared derivatives account were to become insolvent, the clearinghouse will make an effort to move the Funds' futures positions to an alternate FCM, though it is possible that such transfer would fail, which would result in a total cancellation of the Funds' positions in the account; in such a case, if the Funds wished to reinstate such positions, they would have to re-initiate them with another FCM. A delay or failure in the Funds' ability to do so could result in the loss of hedging positions and expose them to greater risk. In the case of cleared swaps, the rules of the clearinghouses require, in the event of the insolvency of an FCM, that other members of the clearinghouse submit bids to take over the portfolio of the FCM, and would further require the clearinghouse to move the Funds' existing positions and related margin to an alternate FCM.

In the event of the insolvency of an FCM, the Funds' segregated assets should be protected from claims of other creditors of the FCM. However, there is a risk of loss of segregated assets in the event of fraud or misappropriation by the FCM, as well as other causes. In addition, while the clearinghouse is obligated to cover remaining losses from an FCM insolvency, the assets available to the clearinghouse may be insufficient for this purpose. As a result, the clearing of futures and cleared swaps creates exposure to risk of loss as a result of an FCM or clearinghouse insolvency, notwithstanding the segregation requirements.

Margin requirements for uncleared swaps may limit the Funds' ability to achieve sufficient exposure and prevent the Funds from achieving their investment objectives.

The CFTC and banking regulators, as well as regulators outside the United States, have adopted collateral requirements applicable to swaps that are traded bilaterally and not cleared by a clearinghouse ("uncleared swaps"). Although the Funds are not directly subject to uncleared swap margin requirements, they are indirectly subject to these requirements by virtue of transacting with registered swap dealers or security-based swap dealers. As a result, when the

Funds deal with swap dealers or security-based dealers, the transactions are subject to daily marked-to-market, or variation margin, requirements, and collateral is required to be exchanged between the Funds and the counterparty to account for any changes in the value of such swaps. The rules require registered swap dealers to collect from, and post to the Funds, variation margin (and initial margin in certain circumstances) for uncleared swap transactions.

In addition to the variation margin requirements, regulators have adopted initial margin requirements applicable to uncleared swaps where at least one party is a registered swap dealer. The initial margin rules require parties to an uncleared swap to post, to a custodian that is independent from the swap counterparties, collateral (in addition to any variation margin) in an amount that is either (i) specified in a schedule in the rules or (ii) calculated by the swap dealer counterparty in accordance with a model that has been approved by the swap dealer's regulator. When the initial margin for uncleared swap rules are applicable, the rules may impose significant costs on the Funds' ability to engage in uncleared swaps and may impair the Funds' ability to achieve their investment objectives or result in reduced returns. The Funds are subject to similar margin rules for uncleared swaps in other jurisdictions in which the Funds trade derivatives, particularly the European Union, the UK and Japan.

The uncleared swap margin rules impose a number of requirements on counterparties to an uncleared swap that are registered swap dealers, including requirements related to the timing of margin transfers, the types of collateral that may be posted, the valuations of such collateral, and the calculation of margin requirements. The rules also require the Funds to post uncleared swap margin collateral to an independent bank custodian. These rules may result in significant operational burdens and costs when the Funds engage in uncleared swaps and may impair the Funds' ability to achieve their investment objective or result in reduced returns.

Trading certain derivatives, including forward contracts, may expose the Funds to the risk of bank failure or non-performance, as well as other risks

The Funds engage in OTC derivative trading that subjects the Funds to certain risks, including, in addition to market risks, risks related to the regulation and potential failure of the banks and other counterparties the Funds transact with. The terms "swaps" and "security-based swaps" include a wide variety of derivative instruments in addition to those conventionally referred to as swaps (including certain forward contracts and options), and relate to a wide variety of underlying assets or obligations, including currencies, commodities, interest or other monetary rates, yields, indices, securities, credit events, loans and other financial obligations. Many types of OTC derivatives that the Funds trade, including forward contracts and certain options, have not historically been traded on exchanges and have not been standardized; rather, banks and dealers have acted, and continue to act, as principals in these markets, negotiating each transaction on an individual basis. Under the Dodd-Frank Act, many over-the-counter derivatives are or will be required to be traded on regulated trading facilities and cleared through regulated clearing houses. However, certain types of OTC derivatives, including, for example, deliverable foreign exchange and physical commodity forwards, may continue to be traded over-the-counter. As a result, the Funds will continue to be subject to the risks associated with these transactions, which are subject to less regulatory oversight. For example, there is no limitation on daily price movements and speculative position limits may not be applicable to certain types

of derivative contracts. The principals that deal in the OTC derivative markets are not required to continue to make markets in the currencies or commodities or other reference assets they trade and these markets can experience periods of illiquidity, sometimes of significant duration. There have been periods during which certain participants in these markets have refused to quote prices for certain currencies or commodities or other reference assets or have quoted prices with an unusually wide spread between the price at which they were prepared to buy and that at which they were prepared to sell. Disruptions can occur in any market traded by the Funds due to unusually high trading volume, political intervention or other factors.

Security-based swaps, which are defined as swaps on single securities or narrow-based baskets or indices of securities, are also subject to regulation. The SEC has adopted a number of rules for security-based swap dealers, including capital, margin and segregation requirements, and these requirements, as well as registration requirements, became effective in late 2021. The risks to the Funds associated with these requirements may continue to evolve as counterparties establish their related compliance policies.

With respect to OTC derivatives contracts, regulators in the United States , Canada, Europe, the UK and Japan have established laws and regulations relating to the recovery and resolution of financial institutions, respectively, which have the effect of limiting the Funds' ability to recover its collateral or other payment obligations owed to the Funds where the OTC bank or swap dealer faces impending failure or bankruptcy or enters into a proceeding under the relevant special resolution regime in the relevant jurisdiction. In particular, such regulations may require, in effect, that each Fund agree by contract (in order to continue to trade OTC derivatives) to give up any rights of early termination or recognize existing limits on termination rights under such special resolution regimes that the Fund would otherwise have in its ISDA Master Agreements in the case of the derivatives counterparties' insolvency or other resolution proceeding.

In effect, this contractual waiver by the Funds (which is now common and obligatory among all market participants) gives effect to, in certain circumstances, a stay on the rights of the Fund to close out trades against a relevant insolvent or failing OTC derivatives counterparty or to exercise default rights against a direct OTC derivatives counterparty that enters into a proceeding under the relevant special resolution regime. In certain circumstances, the stays could also be triggered by subsidiary or affiliate insolvency proceedings of the OTC bank or swap dealer in other countries. These stays may last two or more days and vary across jurisdictions. The effect of the stay could be to have a prudential or other regulator of the insolvent or failing OTC derivatives counterparty transfer the OTC derivatives positions to another solvent bank or swap dealer or an unaffiliated third party or bridge company that meets certain conditions, but this is not certain. If such transfer occurs, there is still risk that the Funds suffer losses of their assets held in OTC form because the transfer period may be long and of unspecified duration. During this transfer period the Funds may not terminate, or may be compelled to keep posting collateral on OTC positions that are in-the-money to the OTC bank or swap dealer. While the stay is intended to support the stabilization or orderly wind-down of the failing OTC derivatives counterparty through certain regulatory actions (such as the transfer of OTC positions to a solvent bank or swap dealer or an unaffiliated third party or bridge company to minimize systemic risk), such actions remain largely untested and it remains uncertain as to

how the resolution of a bank or swap dealer is to work. The Funds may be able to terminate the OTC derivatives positions and attempt to replace the OTC trades on the expiry of the stay. However, in this instance, there is risk that the termination amounts for the terminated OTC derivatives positions would not be received by the Funds, and that the replacement cost would move and the termination amounts would not cover such replacement costs.

Arrangements to trade OTC derivatives may be made with only one or a few banks, and liquidity problems therefore might be greater than if such arrangements were made with numerous banks. The imposition of credit controls by governmental authorities might limit such trading to less than that which the Pershing Square Advisers would otherwise recommend, to the possible detriment of the Funds. With respect to their trading of OTC derivatives with banks, if any, the Funds will be subject to the risk of bank failure and the inability of, or refusal by, a bank to perform with respect to such contracts. Any such default would deprive the Funds of any profit potential or hedging opportunity, or force the Funds to cover their commitments for resale, if any, at the current market price, and could result in a loss to the Funds.

Short selling exposes the Funds to the risk of theoretically unlimited losses. In addition, regulatory actions may curtail the ability of the Funds to effect their short selling strategy

Short selling involves selling securities that are not owned by the short seller and delivering borrowed securities to the purchaser, with an obligation to replace the borrowed securities at a later date. Short selling allows the investor to profit from a decline in market price to the extent such decline exceeds the transaction costs and the costs of borrowing the securities. The extent to which the Funds engage in short sales will depend upon the Pershing Square Advisers' investment strategy and opportunities. In certain cases, a short sale creates the risk of a theoretically unlimited loss, because the price of the underlying security could increase theoretically without limit. The potential for unlimited losses may be due to general market forces, such as increases in the price of a security sold short or a lack of stock available for short sellers to borrow for delivery. There can be no assurance that the Funds will be able to maintain the ability to borrow securities sold short. For example, the broker or other institution that lent the stock in question to the Funds may demand the return of the borrowed security. In addition, the Funds may be subject to a "short squeeze" resulting in significant increases in the market price of a stock. A short squeeze occurs, for example, when a company with a large short interest announces a positive development, the stock price rises causing short sellers on margin to cover, which pushes the stock price up further causing more shorts to cover, and so on. A short squeeze may push a stock price above its fair value until the shorts finish covering. As a result, the Funds may be required to replace securities previously sold short, with purchases on the open market at prices significantly greater than those at which the securities were sold short. As mentioned above, purchasing securities to close out a short position can itself cause the price of the securities to rise further, thereby exacerbating the loss. Until the security is replaced, the Funds are required to pay to the lender amounts equal to any dividends or interest that accrue during the period of the loan. In addition, to borrow the security, the Funds may be required to pay a premium, which would increase the cost of the security sold.

Following the economic crisis in 2008, a number of regulators issued emergency orders to temporarily ban short selling of any publicly traded securities, such as securities issued

by financial firms or government securities, and required institutional investment managers, including hedge fund managers, to report short positions on publicly traded securities. Several regulators have augmented these emergency measures with permanent rules intended to deter market abuses perceived to be connected with short selling. For example, the SEC has made permanent its temporary close-out requirement for sales of equity securities, as well as the penalties for failure to do so. In 2010, it also adopted Rule 201 under the Exchange Act, which restricts short selling when a stock has experienced a price decline of at least 10% in one day. Other jurisdictions, such as the European Union and the UK, have also enacted legislation imposing restrictions on short selling activities, which require disclosure of short positions over certain thresholds. These regulations also prohibit “naked” short sales of stocks listed on the relevant regulated markets, meaning that short sales of stocks are only permitted where the seller has borrowed the relevant stock or has entered into an agreement or arrangement to borrow it or has a reasonable expectation that settlement of the stock can be effected when due, and also impose restrictions on the creation of short positions in relation to sovereign debt.

In addition, in light of recent market events, the SEC and other regulatory and self-regulatory authorities may consider or adopt additional rules in the future that further restrict and/or regulate short selling. It is impossible to know what, if any, further changes in regulations may occur, but any regulations which restrict the ability of the Funds to trade in securities, including through short selling strategies, could have a material adverse impact on the Funds. Even if the Funds are not engaged in short selling, short selling in the markets in which they operate can increase volatility in those markets and we may be negatively impacted as a result.

The Funds may carry significant leverage in relation to their capital, which has the potential to increase losses

The Funds have the authority to borrow, trade on margin, utilize derivatives and otherwise obtain leverage from brokers, banks and others on a secured or unsecured basis. The Funds may utilize leverage to the extent deemed appropriate by the Pershing Square Advisers, and the amount of leverage utilized by the Funds may be significant. However, the Pershing Square Advisers generally do not expect the Funds to use a material amount of margin leverage. The Funds have no pre-determined limitations on the amount of leverage to be deployed in connection with the Funds’ investment program. The use of margin leverage and the overall leverage of the Funds will depend on the investment strategies employed by the Funds and specific market opportunities. While leverage presents opportunities for increasing the Funds’ total returns, it has the effect of potentially increasing losses as well. Accordingly, any event which adversely affects the value of an investment by the Funds would be exacerbated to the extent the Funds are leveraged. The cumulative effect of the use of leverage by the Funds in a market that moves adversely to the Funds’ investments could result in a substantial loss to the Funds that would be greater than if the Funds were not leveraged.

Margin borrowings may subject the Funds to additional risks

Whenever the Funds use financing extended by broker-dealers to leverage their portfolios, they may be subject to changes in the value that broker-dealers ascribe to a given security or position, the amount of margin required to support such security or position, the borrowing rate to finance such security or position and/or such broker-dealers’ willingness to

continue to provide any such credit to the Funds. A Fund could be forced to liquidate its portfolio on short notice to meet its financing obligations. The forced liquidation of all or a portion of a Fund's portfolio at distressed prices could result in significant losses to that Fund.

In particular, a Fund could be subject to a "margin call," pursuant to which that Fund would either be required to deposit additional funds or securities with the broker-dealer or suffer mandatory liquidation of the pledged securities to compensate for the decline in value. In the event of a sudden drop in the value of a Fund's assets, that Fund might not be able to liquidate assets quickly enough to satisfy its margin requirements.

The Funds may invest through affiliates and their investments may be subordinated to the claims of such affiliates' creditors

The Funds may effect certain investments through limited partnerships, limited liability companies, corporations or other vehicles sponsored or managed by the Pershing Square Advisers or third parties. The Funds will bear their *pro rata* share of the costs of operating such vehicle(s) but will not allocate any additional performance allocation, or pay any additional management fee, to the Pershing Square Advisers or their affiliates, as applicable, as a result of investment through such vehicles. A creditor having a claim that relates to a particular investment held by any such vehicle may be able to satisfy such claim against all assets of such vehicle, without regard to the participation rights of the Funds and other investors of such vehicle in the assets of such vehicle.

The Funds' portfolio turnover rates may be high, resulting in greater expenses

Portfolio turnover will not be a limiting factor in making investment decisions for the Funds and may vary from year to year, as well as within a year. Turnover rates may be high, which will likely result in higher brokerage and other transaction expenses than funds with lower portfolio turnover.

If the Funds lend their portfolio securities, they may experience losses or delays in the event of bankruptcy of the counterparty to the loan

The Funds may lend their respective portfolio securities (in which case the Funds will receive all revenues from such securities lending). By doing so, the Funds attempt to increase their income through the receipt of interest on the loan, in addition to the underlying dividends and other income from the securities. In the event of the bankruptcy of the borrower of the securities, the Funds could experience delays in recovering, or be unable to recover, the loaned securities or the revenues from securities lending. To the extent that the value of the securities the Funds lend has increased, the Funds could experience a loss if those securities are not recovered.

The Funds' trading orders may not be timely executed

Each Fund's investment and trading strategies depend on its ability to establish and maintain an overall market position in a combination of financial instruments selected by the Pershing Square Advisers. A Fund's trading orders may not be executed in a timely and efficient

manner due to various circumstances, including, for example, trading volume surges or systems failures attributable to that Fund, the Pershing Square Advisers, that Fund's counterparties, brokers, dealers, agents or other service providers or systemic market events beyond the Funds' or the Pershing Square Advisers' control. In such event, the Fund might only be able to acquire or dispose of some, but not all, of the components of such position, or if the overall position were to need adjustment, that Fund might not be able to make such adjustment. As a result, that Fund would not be able to achieve the market position selected by the Pershing Square Advisers, which may result in a loss. In addition, the Funds rely heavily on electronic execution systems (and may rely on new systems and technology in the future), and such systems may be subject to certain systemic limitations or mistakes or cybersecurity threats, causing the interruption of trading orders made by the Funds.

The Funds' foreign investments may be subject to various risks

The Funds may invest in securities trading in markets less mature than those of, for example, the United States, Canada or Europe. Investing in these securities involves particular risks, including:

- political and economic risks, such as expropriation and nationalization, the potential difficulty of repatriating funds and general social, political and economic instability;
- potential lack of liquidity and greater price volatility, which may affect, among other things, the ability to exit a position;
- the imposition of withholding or other taxes on interest, dividends, payments on certain derivative instruments, capital gains, other income or gross sale or disposition proceeds;
- fluctuations in the rate of exchange between currencies and costs associated with currency conversion;
- certain government policies that may restrict a Fund's investment opportunities;
- lower quality accounting and financial reporting standards;
- a less effective regulatory environment;
- higher transaction costs of investing;
- absence of an independent judicial system and exposure to economic, political or nationalistic influences, resulting in difficulties in pursuing legal remedies or obtaining and enforcing judgments; and
- a less favorable environment for pursuing an activist investment strategy.

Governmental Intervention

Pervasive and fundamental disruptions undergone by global financial markets have in the past, and may in the future, lead to extensive and unprecedented governmental intervention, including conservatorship and the suspensions of short selling with respect to certain companies. Such intervention may be implemented on an “emergency” basis, suddenly and substantially eliminating market participants’ ability to continue to implement certain strategies or manage the risk of their outstanding positions. In addition, some of these interventions may be unclear in scope and application, resulting in market uncertainty that may negatively affect the efficient functioning of the markets, as well as previously successful investment strategies. It is impossible to predict whether and when such governmental intervention may occur and any such governmental intervention may affect the success of the Funds’ investment strategies and may cause the Funds to sustain significant losses.

Discontinuation of LIBOR

It is expected that the U.S. dollar London Interbank Offered Rate (“LIBOR”), which is commonly used as a reference rate within various financial contracts (any such rate, a “Reference Rate”), will not be published after June 30, 2023 (other than the one-week and two-month tenors, which ceased to be published after December 31, 2021). In anticipation of the end of LIBOR, the United States and other countries have worked to replace LIBOR with alternative Reference Rates. The Secured Overnight Financing Rate (“SOFR”) is the Reference Rate recommended by the Alternative Reference Rates Committee (the “ARRC”). The ARRC and regulators have stated that any party choosing another Reference Rate should do so carefully. As a general matter, the expected discontinuation of LIBOR may significantly impact financial markets; specifically, discontinuation may impact financial contracts to which the Funds are a party. Generally, the transition to alternative Reference Rates may (i) cause the value of a Reference Rate to be uncertain or to be lower or more volatile than it would otherwise be; (ii) result in uncertainty as to the functioning, liquidity or value of certain financial contracts; (iii) involve actions of regulators or rate administrators that adversely affect certain markets or specific financial contracts; and (iv) impact the strategy, products, processes, legal positions and information systems of market participants, including a Fund and its counterparties. With respect to financial contracts to which a Fund is a party, any such contract that has a maturity that extends beyond June 2023 and uses LIBOR as a Reference Rate (other than contracts that include curative fallback language or which have other curative mechanisms available, such as safe harbor legislation adopted in the State of New York to permit the replacement of LIBOR with the rates recommended by the ARRC in contracts governed by New York law) may need to be renegotiated, the process of which will consume resources of a Fund and may result in disputes among counterparties, the result of which may be adverse to such Fund. Regulators encouraged market participants to cease entering new contracts that use U.S. Dollar LIBOR as a reference rate by December 31, 2021. As a result, U.S. Dollar LIBOR’s liquidity and usefulness will likely diminish. Investors should expect that the Funds will be parties to SOFR-based contracts, or contracts utilizing other alternative reference rates, in the near-future. Considered in their entirety, the impacts of the discontinuation of LIBOR on financial markets generally and on the specific financial contracts to which the Funds are a party may adversely affect the performance of the Funds.

The Funds' non-U.S. currency investments may be affected by fluctuations in currency exchange rates

The Funds may invest in instruments denominated in currencies other than the U.S. dollar. The Funds, however, value their securities and other assets in U.S. dollars. To the extent that the Funds' assets are not hedged, fluctuations in the U.S. dollar exchange rates will affect the value of such investments and the effects of price changes of such assets in the various local markets and currencies.

Currency exchange rates may fluctuate significantly over short periods of time. Currency exchange rates generally are determined by the forces of supply and demand in the foreign exchange markets and the relative merits of investments in different countries, actual or perceived changes in interest rates and other complex factors. Currency exchange rates also can be affected unpredictably by intervention by the United States or non-U.S. governments or central banks, by the failure to so intervene or by currency controls or political developments in the United States or other countries.

Effect of redemptions on the Funds; different redemption terms

Certain Affiliated Funds have received and may continue to receive redemption requests relating to a significant portion of their capital. As a consequence, the portfolios of the Affiliated Funds may become out of balance and at any time differ significantly from those held by the other Affiliated Funds, which may adversely affect the value of the investments of the remaining Affiliated Fund investors. Substantial redemptions may also require such Affiliated Funds to liquidate their positions more quickly than anticipated, which could adversely affect the value of both the interests or shares being redeemed and the remaining interests or shares, as applicable. In addition, in the event the Affiliated Funds' capital is substantially reduced, it may make it more difficult for the Pershing Square Advisers to successfully deploy their investment strategies and for the Affiliated Funds to generate investment profits (or recoup losses), and may even cause the affected Affiliated Funds to liquidate positions prematurely. Substantial redemptions could also significantly restrict the Affiliated Funds' ability to obtain financing or derivatives counterparties needed for their investment and trading strategies, which would have a further material adverse effect on their performance and may affect the performance of the other Affiliated Funds. Under certain circumstances, the Pershing Square Advisers may suspend or limit redemptions as they deem necessary in their sole discretion.

Investors in the Funds should take into account that interests acquired prior to January 1, 2006 have annual redemption rights. Investors with these interests represent less than 6% of PS Ltd and PS LP. In addition, the Pershing Square Advisers and their respective affiliates may redeem all or a portion of their interests in PS Ltd or PS LP on a quarterly basis, provided that, if any redemption would cause the net asset value of such interest(s) in the Affiliated Funds to fall below the \$50,000,000 in the aggregate (the "Minimum Adviser Investment"), all Fund investors will be given 45 days' prior written notice and the opportunity to redeem an amount proportionate to the amount being redeemed by the Pershing Square Advisers or their respective affiliates that would cause them to fall below the Minimum Adviser Investment relative to the Pershing Square Advisers' or their respective affiliates' own interest(s), at the same time. Therefore, Fund investors holding such pre-January 1, 2006

interests, and the Pershing Square Advisers and their respective affiliates, may redeem their interests or shares, as applicable, while other investors may not, which may, in the event of negative performance of the Funds, have an adverse effect on investors who are not able to redeem at such times. In addition, certain Fund redemption schedules are subject to a 45-day notice period prior to redemption while another redemption schedule is subject to a 65-day notice period prior to redemption. In the event of negative performance of the Funds in the period of time between the two redemption notice periods, investors with redemption schedules subject to the 45-day notice period may be able to act based on such negative performance of the Funds (or other factors) and redeem their capital, while investors with redemption schedules subject to the 65-day notice period may not.

Sanctions

The Funds' operations are or may become subject to economic sanctions laws and regulations of various jurisdictions. At any given time, whether under applicable law, by contractual commitment or as a voluntary risk management measure, a Fund may be required, or elect, to comply with various sanctions programs, including the Specially Designated Nationals and Blocked Persons List and Sectoral Sanctions programs administered by OFAC, the sanctions regimes administered by subsidiary organs of the United Nations Security Council, the Sanctions Orders of the Cayman Islands (including as extended to the Cayman Islands by Order of the government of the United Kingdom from time to time), and the Restrictive Measures adopted by the European Union. Some sanctions that may apply to a Fund prohibit or restrict dealings with particular identified persons. Other potentially applicable sanctions programs broadly prohibit or restrict dealings in certain countries or territories or with individuals and entities located in such countries or territories. In addition to such current sanctions, additional sanctions may be imposed in the future. Such sanctions may be imposed with little or no advance warning or "safe harbor" for compliance and may be ambiguous, including as to the scope of financial activities that regulators may ultimately deem to be covered by the sanctions. Sanctions may negatively impact the Funds' ability to effectively implement their investment strategies and have a material adverse impact on the Funds' investment programs. Sanctions may adversely affect the Funds in various ways, including by preventing or inhibiting the Funds, or the Pershing Square Advisers on the Funds' behalf, from making certain investments, forcing the Funds to divest from investments previously made, and leading to substantial reductions in the revenues, profits and value of companies in which the Funds have invested. In addition, if the Funds or the Pershing Square Advisers were to violate or be deemed in violation of any such sanction, they or it could face significant legal and monetary penalties. Depending on the scope and duration of a particular sanctions program, compliance by the Funds may result in a material adverse effect on the Funds and the investors' investments therein.

The advent and extent of sanctions may be difficult to anticipate. Further, such sanctions may have broader economic implications, such as influencing the price of oil and other commodities, which may have adverse effects on inflation and the value of the U.S. dollar, which may adversely affect investment objectives and strategies of the Funds.

Climate Change-Related Risks

The environmental effects of climate change, including rising temperatures, extreme weather, fires, flooding, erratic weather fluctuations, agricultural failures and displacement and destabilization of human populations, could have materially adverse effects on investments held by the Funds.

Regulatory changes and divestment movements tied to concerns about climate change could adversely affect the value of certain industries whose activities or products are seen as accelerating climate change, or ill-positioned in light of the economic and social demands imposed by climate change. In recent years, certain investors have incorporated the business risks of climate change and the adequacy of companies' responses to climate change as part of their investment theses. These shifts in investing priorities may result in adverse effects on the trading price of the Funds' investments if investors determine that the company has not made sufficient progress on climate change and environmental sustainability matters whether or not climate change proves to be as severe as predicted or preventable.

The values of the Funds' investments whose performance is linked to assets and revenue streams that are exposed to climate change risk may readily be affected by both long-term, systemic effects of climate change, as well as severe environmental events whose occurrence is inherently unpredictable. Failure to appropriately integrate climate change risks into investment decisions or to manage climate risks to which the Funds' investments are exposed may have a material negative impact on the Funds' performance.

A cybersecurity breach could disrupt the Pershing Square Advisers' investment strategies and cause losses to the Funds

The Pershing Square Advisers rely extensively on computer programs and systems (and may rely on new systems and technology in the future) for various purposes, including trading, clearing and settling transactions, evaluating certain investments, monitoring the Funds' portfolios and net capital and generating risk management and other reports that are critical to oversight of the Funds' investment activities. While the Pershing Square Advisers have implemented various measures to manage risks associated with cybersecurity breaches, including establishing business continuity plans and systems designed to prevent cyber-attacks, there are inherent limitations in such plans and systems, including the possibility that certain risks have not been identified. The Pershing Square Advisers' controls and procedures, business continuity plans, and data security systems could prove to be inadequate to prevent a cybersecurity attack from effecting these systems. Cybersecurity attacks are evolving and include, but are not limited to, malicious software, attempts to gain unauthorized access to data, and other electronic security breaches that could lead to disruptions in critical systems of the Pershing Square Advisers, loss or corruption of data and misappropriation or unauthorized release of confidential or otherwise protected information, such as information regarding the Funds' investors and Funds' investment activities. A cybersecurity breach resulting in the leak of a previously undisclosed Fund position while the Funds are still establishing the position could significantly increase the cost of acquiring any remaining portion of the position, which may prevent the Funds from accumulating the full size of the position and disrupt the Pershing Square Advisers' intended investment strategy. In addition, damage or interruptions to information technology systems

may cause losses to the Funds by interfering with the processing of transactions, affecting the Pershing Square Advisers' ability to conduct valuations or impeding or sabotaging trading.

The Funds may also incur substantial costs as the result of a cybersecurity breach, including those associated with forensic analysis of the origin and scope of the breach, increased and upgraded cybersecurity, identity theft, unauthorized use of proprietary information, litigation, adverse investor reaction, the dissemination of confidential and proprietary information and reputational damage. Any such breach could expose the Funds and the Pershing Square Advisers (which in turn may be indemnified by the Funds) to civil as well as regulatory inquiry and/or action. In addition, any such breach could cause substantial redemptions from the Funds. Investors could also be exposed to losses resulting from unauthorized use or dissemination of their personal information.

Furthermore, certain of the Pershing Square Advisers' operations are dependent upon services provided by third parties, including prime-broker(s), administrators, market counterparties and their sub-custodians and other service providers, whose services may depend on information technology systems that are vulnerable to cybersecurity breaches and, notwithstanding the diligence that the Pershing Square Advisers may perform on its service providers, the Pershing Square Advisers may not be in a position to verify the risks or reliability of such information technology systems.

The Funds may face ransomware attacks to gain unauthorized access to sensitive information, including, without limitation, information regarding the investors and the Funds' investment activities, or to render data or systems unusable, which could result in significant losses. If such events were to materialize, they could lead to disclosure of sensitive information or loss of capabilities essential to the Funds' operations and could have a material adverse effect on their reputations and could lead to financial losses from remedial actions, loss of business, or potential liability.

Similar types of cybersecurity risks as those applicable to the Pershing Square Advisers and the Funds also are present for issuers of securities in which the Funds invest. A cybersecurity breach could affect the reputation, business and financial performance of such issuers and may result in material adverse consequences for such issuers, which would cause the Funds' investment in such securities to lose value.

ITEM 9
DISCIPLINARY INFORMATION

There are no legal or disciplinary events that are material to a client's or prospective client's evaluation of the Adviser's advisory business or the integrity of the Adviser's management.

ITEM 10
OTHER FINANCIAL INDUSTRY ACTIVITIES AND AFFILIATIONS

A. Broker-Dealer Registration Status.

The Adviser and its management persons are not registered as broker-dealers and do not have any application pending to register with the SEC as a broker-dealer or registered representative of a broker-dealer.

B. Futures Commission Merchant, Commodity Pool Operator or Commodity Trading Adviser Registration Status.

The Adviser and its management persons are not registered as, and do not have any application to register as, a futures commission merchant or associated persons of a futures commission merchant. The Adviser has delegated its rights and obligations as the commodity pool operator (“CPO”) of the Funds to the Management Company. Mr. Ackman and certain employees of the Management Company are registered with the CFTC as principals and associated persons of the Management Company.

C. Material Relationships or Arrangements with Industry Participants.

The Adviser may recommend from time to time for clients to make investments in Other Products. In addition, the Management Company is registered as an investment adviser with the SEC and as a CPO with the CFTC.

D. Material Conflicts of Interest Relating to Other Investment Advisers.

The Adviser does not recommend or select other investment advisers for its clients.

ITEM 11

CODE OF ETHICS, PARTICIPATION OR INTEREST IN CLIENT TRANSACTIONS AND PERSONAL TRADING

A. Code of Ethics.

The Adviser has adopted a code of ethics (“Code of Ethics”), which is designed to foster compliance with applicable federal statutes and regulatory requirements, minimize circumstances that may lead to or give the appearance of conflicts of interest with clients, insider trading, or unethical business conduct as well as promote a culture of high ethical standards. Among other things, the Code of Ethics requires employees to disclose their personal securities holdings and transactions to the Adviser on a periodic basis and governs personal securities trading by the Adviser’s personnel.

No employee of the Adviser may purchase or sell any security, subject to certain exceptions (e.g., employees may purchase and sell shares issued by open-ended mutual funds, money market funds, U.S. Treasury bonds, commercial paper, certain exchange-traded funds and certain other securities). In addition, if any employee has any direct or indirect beneficial ownership in any non-excepted security as of the date he or she joined the Adviser, any sale of that security thereafter must be cleared, in advance and in writing, by the Adviser’s Chief Compliance Officer or her designee. Employees may not acquire securities issued in initial public offerings.

The Adviser’s personnel are permitted to invest in private limited offerings with the prior written approval of the Chief Compliance Officer. Mr. Ackman oversees the management of his family office, the mandate of which is to invest in real estate or other private investments, and Mr. Ackman, his family office and/or other of the Adviser’s personnel may make private investments from time to time. The Adviser does not expect that its employees’ participation in such investments will affect their ability to fulfill their obligations to or otherwise interfere with the Adviser’s operations. The Funds are not permitted to invest in these offerings, but certain of the Funds’ portfolio companies may enter into business arrangements, including transactions, with private companies owned by the Adviser’s personnel. In such an event, the Adviser’s conflicts committee will generally review the proposed arrangement and prescribe measures intended to mitigate any conflicts of interest that may arise.

The Adviser also maintains insider trading policies and procedures (the “Insider Trading Policies”) that are designed to prevent the misuse of material, non-public information. The Adviser’s Insider Trading Policies prohibit the Adviser and its personnel from trading for the Funds or themselves, or recommend trading, in securities of a company while in possession of restricted material, non-public information about the relevant issuer in violation of the law (“Inside Information”). By reason of its various activities, the Adviser may become privy to Inside Information or be restricted from effecting transactions in investments that might otherwise have been initiated. The Adviser has designed and implemented policies in order to comply with the requirements of the federal securities laws relating to insider trading. Among other things, those policies and procedures seek to control and monitor the flow of Inside

Information (if any) to and within the Adviser, as well as prevent trading on the basis of Inside Information in violation of the law.

The Adviser's personnel are required to certify their compliance with the Code of Ethics and the Insider Trading Policies on a periodic basis.

Clients may request a copy of the Code of Ethics by contacting the Adviser at the address or telephone number listed on the first page of this document.

B. Securities in Which the Adviser or a Related Person Has a Material Financial Interest.

1. Rebalancing

Subject to certain terms and conditions and to the extent permitted by law and as deemed advisable by the Pershing Square Advisers, the Pershing Square Advisers have conducted and may in the future conduct rebalancing or internal cross-transactions among the Affiliated Funds and Other Products sharing a similar investment strategy (if any). When that happens, one Affiliated Fund or Other Product purchases securities or other financial instruments held by one or more of the other Affiliated Funds or Other Products or sells securities or other financial instruments to one or more of the other Affiliated Funds or Other Products. The Pershing Square Advisers effect these transactions pursuant to a methodology that is intended to result in the Affiliated Funds and any Other Products, if applicable, generally holding such securities or other financial instruments on a proportionate basis relative to their respective Adjusted Net Asset Values. "Adjusted Net Asset Value" means, with respect to any Affiliated Fund or Other Product, net asset value plus any accrued (but not crystallized) performance fee/allocation and the net proceeds of any outstanding long-term debt, including the current portion thereof. The considerations described under "Allocation of Trades and Investment Opportunities" below, however, may result in a different methodology for the intended result of cross-transactions. In particular, the Pershing Square Advisers and their affiliates may take into account cash balances or cash requirements in each of the Affiliated Funds (or any such Other Products).

In addition, the Pershing Square Advisers may abstain from effecting a cross-transaction or only effect a partial cross-transaction if they determine in their sole discretion that a cross-transaction or a portion thereof is not in the best interests of an Affiliated Fund or Other Product (for example, because a security or financial instrument is held by such Affiliated Fund or Other Product in the appropriate ratio relative to its Adjusted Net Asset Value, or because a security or financial instrument should be divested, in whole or in part, by the other Affiliated Funds and Other Products) or as a result of tax, regulatory, risk or other considerations. As a consequence, the portfolio of investments held by an Affiliated Fund may at any time differ significantly from those held by the other Affiliated Funds or Other Products.

The Pershing Square Advisers effect these cross-transactions based on the current independent market prices and consistent with valuation procedures established by the Pershing Square Advisers, which may vary from time to time. Neither the Pershing Square Advisers nor any of their respective affiliates receive any compensation in connection with cross-transactions.

In addition, these cross-transactions are generally effected without brokerage commissions being charged.

2. Ramp-up Periods

At the inception of an investment vehicle, or upon the acceptance of a significant inflow of capital by an Affiliated Fund or Other Product, the Pershing Square Advisers may effect an initial rebalancing or cross-transaction between the investment vehicle and the Affiliated Funds or Other Products in accordance with the rebalancing policy described above.

In addition, at the inception of an investment vehicle, or upon the acceptance of a significant inflow of investor capital by an Affiliated Fund or Other Product, until the subscription proceeds have been substantially invested (the “ramp-up period”), the Pershing Square Advisers may, in application of the allocation and rebalancing policies described herein, and as a result of having regard to cash balances or liquidity and other operational factors of the new investment vehicle, allocate to that vehicle certain securities and financial instruments in excess of the vehicle’s otherwise proportionate share of such securities and financial instruments.

3. Principal Transactions

To the extent that cross-transactions may be viewed as principal transactions due to the ownership interest in an Affiliated Fund or Other Product by a Pershing Square Adviser and its personnel, the Pershing Square Advisers will either not effect such transactions or comply with the requirements of Section 206(3) of the U.S. Investment Advisers Act of 1940, as amended. The Pershing Square Advisers will notify the relevant Affiliated Fund or Other Product (or an independent representative of that Affiliated Fund or Other Product) in writing of the transaction and obtain the consent of that Affiliated Fund or Other Product (or an independent representative of that Affiliated Fund or Other Product).

C. Investing in Securities that the Adviser or a Related Person Recommends to Clients.

See Item 11(A) for a description of the Adviser’s personal trading policy.

D. Conflicts of Interest Created by Contemporaneous Trading.

1. Allocations of Trades and Investment Opportunities

It is the policy of the Pershing Square Advisers to allocate new investment opportunities fairly and equitably over time among the Affiliated Funds and Other Products they manage. This means that a proposed investment opportunity will generally be allocated among those Affiliated Funds and Other Products for which participation in the investment opportunity is considered appropriate, taking into account, among other considerations, (a) the risk-reward profile of the proposed investment opportunity in light of an Affiliated Fund’s or Other Product’s objectives (whether such objectives are considered solely in connection with the specific investment opportunity or in the context of such Affiliated Fund’s or Other Product’s overall holdings); (b) the potential for the proposed investment to create an imbalance in an Affiliated Fund’s or Other Product’s portfolio; (c) cash balances, liquidity requirements of the Affiliated

Funds or Other Products or anticipated cash flows (including as a result of actual or anticipated subscriptions and redemptions or withdrawals, as applicable); (d) tax considerations; (e) regulatory restrictions that would or could limit an Affiliated Fund's or Other Product's ability to participate in the proposed investment opportunity; and (f) any need to re-size risk in the Affiliated Funds' and Other Products' portfolios.

The Pershing Square Advisers expect to allocate investment opportunities among the Affiliated Funds and Other Products sharing a similar investment strategy (if any) on a proportionate basis pursuant to policies that are intended to result in the Affiliated Funds (and any such Other Products) generally holding similar securities or other financial instruments relative to their respective Adjusted Net Asset Values. The considerations described above, however, may result in allocations among an Affiliated Fund and one or more other Affiliated Funds (or any such Other Products) to be made on a different basis. Similarly, as a result of the considerations described above, an Affiliated Fund may increase its exposure to an existing investment position, while other Affiliated Funds (or any such Other Products) may not participate in such increase, or vice versa. The allocation of investment opportunities may, in particular, take into account cash balances or cash requirements in the Affiliated Funds (or any such Other Products), including as a result of actual or anticipated subscriptions or redemptions in these Affiliated Funds or Other Products.

For purposes of their allocation policy, the Pershing Square Advisers may determine to treat more than one security and/or financial instrument as one single investment opportunity, if, among other things, the relevant securities or financial instruments are deemed by the Pershing Square Advisers to provide similar exposure to an investment.

2. Special Investment Vehicles

The Pershing Square Advisers and their affiliates have in the past established, and may in the future establish special-purpose vehicles ("SPVs"), to offer co-investment opportunities in one or more securities or financial instruments alongside the Affiliated Funds to third parties selected by the Pershing Square Advisers in their sole discretion, including, without limitation, certain existing investors of the Pershing Square Advisers' clients and/or the Other Products. This may be the case, for example, where the Pershing Square Advisers and their affiliates propose to acquire a large position in an issuer (or a position in an issuer with a large market capitalization) without causing the Affiliated Funds to become overly exposed to that issuer. Such vehicles may be privately or publicly offered and may offer different economic or other terms as compared to the Affiliated Funds.

Each co-investment opportunity is likely to be different and allocation of each such opportunity will be dependent upon the facts and circumstances specific to that unique situation (such as, strategy, industry, size, and projected timeline of the investment). As a general matter, the Pershing Square Advisers, in allocating such opportunities to potential co-investors, expects to take into account various facts and circumstances including, but not limited to, whether a certain investor adds strategic value, industry expertise or other similar synergies, whether a potential investor has expressed an interest in evaluating such opportunities, whether the investor has the ability to review the co-investment opportunity and provide capital within the time frame required under the circumstances, whether a potential investor has a history of

participating in co-investment opportunities with the Pershing Square Advisers, the size of the potential investor's interest to be held in the investment, whether the potential investor has demonstrated a long-term and/or continuing commitment to the potential success of the Pershing Square Advisers and the Affiliated Funds, and such other factors that the Pershing Square Advisers deem relevant under the circumstances.

The Pershing Square Advisers retain the discretion to allocate investment opportunities among SPVs and the Affiliated Funds in accordance with the considerations described herein. There is no pre-defined rule determining the percentage allocation between SPVs and the Affiliated Funds. As such, a SPV may not participate in an opportunity allocated to the Affiliated Funds that may yield a high return for the Affiliated Funds or may participate in an opportunity that generates a significant loss. Similarly, it is possible that the SPV accumulates securities and financial instruments at a faster or slower pace than the Affiliated Funds or increases or maintains its exposure to an existing investment position while one or more Affiliated Funds does not participate in such increase or decreases its exposure. In addition, given their specific purposes, such SPVs may be allocated more or less than their *pro rata* share of certain securities and financial instruments and there will be no rebalancing between such vehicles and the Affiliated Funds. Conversely, upon a determination to wind-up a special investment vehicle, such vehicle may divest its securities and financial instruments at a faster or slower rate than the Affiliated Funds, or may do so at a time when the Affiliated Funds are purchasing such securities and financial instruments.

The Affiliated Funds may have established a position in an issuer prior to the launch of a SPV or may invest in the issuer at the same time as such vehicle. In certain situations, certain Affiliated Funds may also participate in the SPV rather than or in addition to investing alongside it. To the extent, however, that an Affiliated Fund is not eligible to participate in such a vehicle while other Affiliated Funds are, the allocation will occur on a non-*pro rata* basis.

3. Order Aggregation and Average Pricing

The Pershing Square Advisers may, but are not obligated to, bunch orders for the purchase or sale of the same securities for the Affiliated Funds and other clients of the Pershing Square Advisers and their affiliates, where the Pershing Square Advisers deem this to be appropriate, in the best interests of clients and consistent with applicable regulatory requirements. When a bunched order is filled in its entirety, each participating client, including the Affiliated Funds, participates at the average price for the bunched order on the same business day, and transaction costs are shared *pro rata* based on each client's participation in the bunched order. When a bunched order is only partially filled, the securities purchased are allocated on a *pro rata* basis to each client participating in the bunched order based upon the initial amount requested for the client, subject to certain exceptions, and each participating client participates at the average share price for the bunched order on the same day.

ITEM 12 BROKERAGE PRACTICES

A. Factors Considered in Selecting Broker-Dealers for Client Transactions.

It is the Pershing Square Advisers' policy to place trades for the Funds with broker-dealers on the basis of seeking best execution and in doing so consider factors, including, but not limited to: confidentiality; price quotes; the size of the transaction and ability to find liquidity; the broker-dealer's promptness of execution; the nature of the market for the financial instrument; the timing of the transaction; the difficulty of execution; the broker-dealer's expertise in the specific financial instrument or sector in which the Funds seek to trade; the extent to which the broker-dealer makes a market in the financial instrument involved or has access to such markets; the broker-dealer's skill in positioning the financial instruments involved; the broker-dealer's financial stability; the broker-dealer's reputation for diligence, fairness and integrity; the quality of service rendered by the broker-dealer in other transactions for the Pershing Square Advisers; the quality and usefulness of brokerage and research services and investment ideas presented by the broker-dealer or third parties; the broker-dealer's willingness to correct errors; the broker-dealer's ability to accommodate any special execution or order handling requirements that may surround the particular transaction; and other factors deemed appropriate by the Pershing Square Advisers. The Pershing Square Advisers may, but need not, solicit competitive bids and do not have an obligation to execute trades solely based on the lowest available commission cost or spread.

The Pershing Square Advisers select counterparties for over-the-counter derivative trades consistent with the factors above. Such counterparties are evaluated qualitatively based on a review of ISDA terms, operational experience and trader experience. In addition, when selecting counterparties for trades in equity derivatives, the Pershing Square Advisers give particular focus to the counterparty's financial strength and stability, its ability to commit capital and its willingness to agree to the Pershing Square Advisers' best practices regarding, among other topics, confidentiality, operational accuracy and safeguarding of the Fund's financial data, initial and variation collateral exchange obligations and legal and regulatory documentation in the Fund's confirmations to their ISDA Master Agreement. When selecting counterparties for non-delta one equity derivatives, the Pershing Square Advisers will also consider the counterparty's ability to price volatility risk and manage volatility risk over the term of the transaction. When selecting counterparties for non-equity derivatives, the Pershing Square Advisers will also give particular regard to the counterparty's expertise in the underlying asset class of the derivative, the nature of the trading risk to the counterparty and whether the product is cleared or not, or is required to be cleared, and if so, the effect on collateral at the broker clearing the trade.

When the Pershing Square Advisers, or the Funds, as applicable, are or may be deemed to be an "affiliate" of the underlying securities of an issuer, or when the Funds own "restricted securities" (each term as defined in Rule 144 under the Securities Act), block trade transactions may be executed with a prospectus, using broker dealers acting as underwriters, or they may be executed in reliance of an exemption from the prospectus delivery requirement as set forth in Rule 144 under the Securities Act. The Pershing Square Advisers may also execute

block trade transactions when the “affiliate” or “restricted securities” rules do not apply, because the Pershing Square Advisers have determined that a large trade (usually in excess of a single day’s trading volume) is in the best interest of the Funds. The factors that the Pershing Square Advisers consider in selecting a broker-dealer for block sale transactions are consistent with the above enumerated considerations with a particular focus on the ability of the selected broker-dealer to execute the full size of the block trade or to render the diligence, speed and other services to the Funds that are associated with these block trades. Given the nature of these block trades, including additional services and the ability to locate demand for the block, the Funds may pay, from time to time, commissions that are in excess of ordinary course, small order, brokerage commissions. These block trade commissions will either be paid by the Funds directly or indirectly through a discount to the then current market price of the securities being sold. In each case, the Funds will only pay fees or commissions that are deemed by the Pershing Square Advisers to reflect the value of the services received by the Funds in these block trades.

1. Research and Other Soft Dollar Benefits

The Pershing Square Advisers may cause their clients to pay a broker or dealer that directly or indirectly provides eligible brokerage and research services that benefit the Pershing Square Advisers, or their other clients, a commission for effecting a securities transaction in excess of the lowest available commission cost; provided that: (i) the Pershing Square Advisers determine in good faith that the amount is reasonable in relation to the services in terms of the particular transaction or in terms of the Pershing Square Advisers’ overall responsibilities with respect to the accounts as to which they exercise investment discretion; (ii) such payment is made in compliance with the provisions of Section 28(e) of the Exchange Act, other applicable state and federal laws and each Fund’s respective governing documents; and (iii) in the opinion of the Pershing Square Advisers, the total commissions paid by each Fund will be reasonable in relation to the benefits to that Fund over the long term (including the cost to the Fund of acquiring such research independently). When the Pershing Square Advisers use client brokerage commissions (or markups or markdowns) to obtain research or other products or services, they receive a benefit because they do not have to produce or pay for such products or services. The performance allocation and the management fee are not reduced as a result of the receipt by the Pershing Square Advisers of research services. The Management Company places portfolio transactions for all of its clients. The brokerage and research services provided are not used solely for the particular clients which generated the brokerage commissions but are used to service all of the Pershing Square Advisers’ clients.

Generally, research services provided by brokers may include information on the economy, industries, sectors, individual companies, statistical information, accounting and tax interpretations, political developments, legal developments affecting portfolio securities, technical market activity, pricing and appraisal services, credit analysis, risk measurement analysis, performance analysis, and analysis of corporate responsibility issues. Research services may be received in the form of written reports, telephone contacts, and meetings with security analysts. In addition, such research services may be provided in the form of access to various computer-generated data and computer software.

In some cases, research services are generated by third parties. In such circumstances, research prepared by a third party other than the broker that executed the transaction must be “provided by” a broker-dealer that is involved in “effecting” the trade for an account managed by the Pershing Square Advisers. For purposes of the Section 28(e) safe harbor, a broker-dealer is involved in “effecting” a trade where (i) it executes, clears or settles the trade, or (ii) performs at least one of the following four functions: (a) assumes financial responsibility for all customer trades until the clearing broker-dealer has received payment (or securities), *i.e.*, is at risk for the customer’s failure to pay; (b) makes and/or maintains records relating to customer trades required by the SEC and self-regulatory organizations; (c) monitors and responds to customer comments concerning the trading process; or (d) generally monitors trades and settlements. For purposes of the Section 28(e) safe harbor, a broker-dealer “provides” research where it either: (a) is legally obligated to pay for the research or (b) does the following: (1) pays the research preparer directly, (2) reviews the description of the product or service for red flags that indicate the service is not within the safe harbor and agrees with the Pershing Square Advisers to use commissions only to pay for those items that reasonably fall within the safe harbor, and (3) implements procedures to ensure that research payments are documented and paid for promptly. Where a broker-dealer performs only one function, it must take steps to see that the other functions have been reasonably allocated to another broker-dealer in the arrangement in accordance with SEC or self-regulatory organization rules.

If less than 100% of a product or service is used for assistance in the Pershing Square Advisers’ decision-making process, the Pershing Square Advisers will consider the product as a “mixed-use” product. With mixed-use products, the Pershing Square Advisers will make a good faith allocation between the research and non-research benefits and will use commissions to pay for only that portion of the product used by the Pershing Square Advisers to formulate investment decisions and will use its own funds to pay for the portion of the product that is used for non-research purposes. With respect to “mixed-use” products, in making good faith allocations of costs between research and non-research benefits, a conflict of interest may exist by reason of the Pershing Square Advisers’ allocation of the costs of such benefits and services between those that primarily benefit the Pershing Square Advisers and those that primarily benefit their clients. The Pershing Square Advisers may share research with their affiliates.

2. Brokerage for Client Referrals

Neither the Adviser nor any related person receives client referrals from any broker-dealer or third party in consideration for brokerage services. However, subject to best execution, the Adviser may consider, among other things, capital introduction and marketing assistance with respect to investors in the Funds in selecting broker-dealers for the Funds.

3. Directed Brokerage

The Adviser does not recommend, request or require that a client direct the Adviser to execute transactions through a specified broker-dealer.

B. Order Aggregation.

Please see Item 11(D) for a description of the Adviser's order aggregation procedures.

ITEM 13

REVIEW OF ACCOUNTS

A. Frequency and Nature of Review of Client Accounts or Financial Plans.

The Adviser performs various daily, weekly, monthly, quarterly and periodic reviews of each client's portfolio. These reviews are conducted by the Investment Principals.

B. Factors Prompting Review of Client Accounts Other than a Periodic Review.

A review of a client account may be triggered by any unusual activity or special circumstances.

C. Content and Frequency of Account Reports to Clients.

The Adviser generally provides annual audited financial statements within 90 or 120 days, as applicable, following the end of the applicable client's fiscal year end. In addition, the Adviser provides investors in each Fund with estimates of the Fund's performance on a weekly and monthly basis, capital account statements on a monthly basis, and other information as the Adviser may, from time to time, deem advisable and desirable.

ITEM 14
CLIENT REFERRALS AND OTHER COMPENSATION

A. Economic Benefits for Providing Services to Clients.

The Adviser does not receive economic benefits from non-clients for providing investment advice or other advisory services.

B. Compensation to Non-Supervised Persons for Client Referrals.

The Adviser and its affiliates may enter into arrangements with placement agents for introducing potential investors to the Affiliated Funds or the Other Products. Neither the Adviser nor any related person directly or indirectly compensates any person who is not a supervised person, including placement agents, for client referrals.

ITEM 15 CUSTODY

The Adviser is deemed to have custody of client funds and securities because it has the authority to obtain client funds or securities, for example, by deducting advisory fees from a client's account or otherwise withdrawing funds from a client's account. Account statements related to the clients are sent by qualified custodians to the Adviser.

The Adviser is subject to Rule 206(4)-2 under the Advisers Act (the "Custody Rule"). However, it is not required to comply (or is deemed to have complied) with some requirements of the Custody Rule with respect to each Fund because it complies with the provisions of the so-called "Pooled Vehicle Annual Audit Exception," which, among other things, requires that each Fund be subject to audit at least annually by an independent public accountant that is registered with, and subject to regular inspection by, the Public Company Accounting Oversight Board, and requires that each Fund distribute its audited financial statements to all investors within 120 days of the end of its fiscal year.

ITEM 16
INVESTMENT DISCRETION

The Adviser or an affiliate of the Adviser entered into an investment management agreement, or similar agreement, with each Fund, pursuant to which the Adviser or an affiliate of the Adviser was granted discretionary trading authority.

The Adviser's investment decisions and advice with respect to each Fund are subject to each Fund's investment objectives and guidelines, as set forth in its offering documents.

ITEM 17

VOTING CLIENT SECURITIES

In accordance with SEC requirements, the Adviser has adopted Proxy Voting Policies and Procedures (the “Proxy Policies”) to address how the Pershing Square Advisers will vote proxies that they receive for the Funds’ portfolio investments. The Proxy Policies seek to ensure that the Pershing Square Advisers’ vote proxies (or similar instruments) in the best interests of the Funds and ahead of the Pershing Square Advisers’ interests, including when there may be conflicts of interest in voting proxies. The Adviser does not anticipate any conflicts of interest between the Pershing Square Advisers and the Funds in terms of proxy voting. If the Pershing Square Advisers, however, encounter an identifiable conflict of interest with respect to a particular vote, with sufficient time before a vote, the Pershing Square Advisers’ Chief Compliance Officer or conflicts committee will determine how to vote the proxy consistent with the best interests of the Funds and in a manner not affected by the conflict of interest. The conflicts committee may opt for a voting procedure by which guidance is sought from the Pershing Square Advisers’ advisory board or outside legal counsel on matters involving a conflict of interest. Clients may not direct the Pershing Square Advisers’ proxy voting but may obtain a copy of the Proxy Policies and/or information regarding how the Pershing Square Advisers voted proxies for particular portfolio companies by contacting the Adviser.

ITEM 18
FINANCIAL INFORMATION

The Adviser is not required to include a balance sheet for its most recent fiscal year, is not aware of any financial condition reasonably likely to impair its ability to meet contractual commitments to clients, and has not been the subject of a bankruptcy petition at any time during the past ten years.

ITEM 19
REQUIREMENTS FOR STATE-REGISTERED ADVISERS

Not applicable.